EXAMTOPICS

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Question #1 *Topic 1*

A Scrum Master is not only a servant-leader to the Scrum Team and organization, it's also considered a management position.
Which three activities describe what a Scrum Master manages as reflected by the Scrum Guide? (Choose three.)

A. Reporting on the performance of the Sprint.

B. The way Scrum is understood and enacted within the organization.

C. Managing the capacity and utilization of each Development Team member.

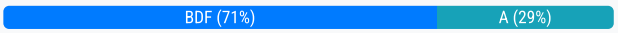
D. Managing the process in which Scrum is applied.

E. Managing the Product Backlog items and work in the Sprint Backlog.

F. Removing organizational impediments that limits the team's progress and productivity.

Suggested Answer: *B, D, F*
Official Answer: BDF

Community vote distribution



pk0397 Most Recent 1 year, 2 months ago
b,d,f are correct
upvoted 1 times

SurajKhadka 1 year, 8 months ago
The scurm master serves the team and organization in several ways: Causing the removal of impediments to the Scrum Team's progress; Leading, training, and coaching the organization in its Scrum adoption; Planning and advising Scrum implementations within the organization; Causing the removal of impediments to the Scrum Team's progress;
upvoted 2 times

minhpn28 1 year, 10 months ago
B D F are correct
upvoted 1 times

Mbouzidi 2 years ago
B D F are correct
upvoted 1 times

MYAT_T0T 2 years, 4 months ago
B D F correct
upvoted 2 times

PaulWaltR 2 years, 8 months ago
B,D,F seems right
upvoted 1 times

Mi_Windsor 3 years, 1 month ago
B D F will be the correct answer
upvoted 1 times

epomatti 4 years, 4 months ago
B, D, F are correct
upvoted 1 times

amog 5 years, 6 months ago
Should be B, D, F
upvoted 3 times

arekik 5 years, 7 months ago
OK : B D EIts BDF not BDE
upvoted 1 times

arekik 5 years, 7 months ago
OK : B D E

upvoted 1 times

AVK 5 years, 5 months ago

Its BDF not BDE

upvoted 1 times

Question #2 *Topic 1*

An organization has just hired you as a new Scrum Master to help them transition their teams from their current traditional process to Scrum. The teams are currently structured to specialize in a single function. This is also known as component teams where a team would only address a single layer (i.e. design, frontend, backend, database, testing, etc.). You've introduced the concept of cross-functional teams where all the skills needed to produce business functionality, from end to end, are inside of a single team.
What should you keep in mind when transitioning from siloed teams to cross-functional teams? (Choose two.)

A. It is easier to compare the performance between cross-functional teams in order to identify to which teams to assign tasks and which teams need additional coaching.

B. Newly formed teams will need time to stabilize before reaching their peak performance. During the initial stages of forming, performance will suffer and productivity may be low, although even then delivery of business value is still likely to increase.

C. Without feature teams, you cannot do Scrum. Postpone Scrum adoption until the teams are reorganized in feature teams.

D. People from the different layers and components will need time to become accustomed to working and delivering unified functionality together as one Scrum Team thus productivity may suffer.

Suggested Answer: *B, D*
Official Answer: BD

Community vote distribution
BD (100%)

OBODO91 Most Recent 8 months, 1 week ago
BD ARE GOOD ANSWER FOR THIS QUESTION
upvoted 1 times

pk0397 1 year, 2 months ago
b and D
upvoted 1 times

SurajKhadka 1 year, 8 months ago
B and D
upvoted 1 times

Mbouzidi 2 years ago
B D are correct
upvoted 1 times

PaulWaltR 2 years, 8 months ago
B and D
upvoted 1 times

Mi_Windsor 3 years, 1 month ago
B and D are the correct options
upvoted 1 times

nhungnt184 5 years, 3 months ago
B and D.
upvoted 1 times

amog 5 years, 6 months ago
B and D should be correct
upvoted 1 times

amog 5 years, 6 months ago
B and D should be correctits B nd D only as answers
upvoted 1 times

AVK 5 years, 5 months ago
its B nd D only as answers
upvoted 1 times

Question #3 *Topic 1*

Paul is a Product Owner for multiple products. Each product is allocated a dedicated Scrum Team and a set budget. Based on the average velocity of a previous product release, Paul had estimated a new product to take 9 Sprints to complete. The average velocity of the previous product release was 50 completed units of work per Sprint. Over the first 3 Sprints, the Development Team reported an average velocity of 40 completed units per Sprint, while not fully completing the required integration tests. The Development Team estimates that integration testing would require additional effort to make the increments shippable. The
Development Team is unsure if the required velocity is achievable.
What is the most effective way to recover?

A. In the next Sprints, the Development Team strives to make the selected work as close to 'done' as possible and at the minimum 90% completed. Any undone work is divided into new Product Backlog Items that will be deferred to the last Sprint in order to maintain stable velocity.

B. The Development Team informs Paul that the progress he has perceived to date is not correct. The Increment is not releasable. They give Paul their estimate of the effort it would take to get the previous work 'done', and suggest doing that work first before proceeding with new features. The team also re-estimates the effort to make the remaining Product Backlog items 'done', including all integration effort. In the end, it is Paul's call to continue the project or to cancel.

C. The Scrum Master will manage the Sprint Backlog and assign work to the Development Team members to ensure maximum utilization of each member. He/ she will keep track of unused resources so that it does not impact the budget. Unused budget can be allocated for additional Sprints if needed.

D. The Scrum Master sets the open work aside to be performed in one or more release Sprints. They remind Paul to find funding for enough Release Sprints in which this remaining work can be done. Up to one release Sprint per three development Sprints may be required. It is Paul's role to inform users and stakeholders of the impact on the release date.

Suggested Answer: *B*
Official Answer: B

Community vote distribution
B (100%)

OBODO91 Most Recent 8 months, 1 week ago
B FOR SURE
upvoted 1 times

pk0397 1 year, 2 months ago
B is correct
upvoted 1 times

Mbouzidi 2 years ago
B is correct
upvoted 1 times

Mi_Windsor 2 years, 3 months ago
Answer is B.
upvoted 1 times

PaulWaltR 2 years, 8 months ago
B. PB items need to meet definition of done before they can be released.
upvoted 1 times

Hana9 3 years, 3 months ago
Answer B
upvoted 2 times

amog 5 years, 5 months ago
Answer is B
upvoted 1 times

Question #4 *Topic 1*

Paul, a Product Owner of one of the Scrum Teams, has been attending the Daily Scrum. During the Daily Scrum, the Development Team members have been reporting their daily work to Paul so that he is aware of their Sprint progress and what each member is working on.
What is the best action for the Scrum Master to take?

A. Ask Paul to stop attending the Daily Scrum.

B. Coach Paul and Development Team members on the purpose of the Scrum events and let them figure out what to do in this situation.

C. Allow the Paul to participate in the Daily Scrum as he is responsible for the success of the product.

D. Facilitate the Daily Scrums to avoid any conflicts between the Development Team members and Paul.

Suggested Answer: *B*
Because the Development Team is the ones doing the work, they are best suited to inspect and adapt the progress toward the Sprint Goal. At minimum, this is done every 24 hours through the Daily Scrum. It is the Scrum Master's responsibility to teach the Scrum Team the value and objective of each Scrum event in order for them to optimize the benefits of each event. Because the Daily Scrum is owned by the Development Team, it is up to them on how they should run it but the Scrum Master can provide guidance to ensure it adheres to the Scrum guidelines.

Community vote distribution
B (100%)

pk0397 Most Recent 1 year, 2 months ago
B is correct
upvoted 1 times

Mbouzidi 2 years ago
B is correct
upvoted 1 times

Mi_Windsor 2 years, 3 months ago
B is the correct answer
upvoted 1 times

PaulWaltR 2 years, 8 months ago
Has to be B. Paul should attend Daily Scrum if he is a "Dev" other PO is not required to atted Daily. It a Dev event.
upvoted 1 times

kikakiko 5 years, 4 months ago
Answer cant be B.
upvoted 1 times

kikakiko 5 years, 4 months ago
Answer cant be B.B is the best answer. The explanation is reasonable as well, PO can still attend the Daily Scrum where appropriate, if they understand the purpose of the Scrum events.
upvoted 1 times

EricSon 5 years, 3 months ago
B is the best answer. The explanation is reasonable as well, PO can still attend the Daily Scrum where appropriate, if they understand the purpose of the Scrum events.
upvoted 1 times

amog 5 years, 5 months ago
Answer is B
upvoted 3 times

Question #5 *Topic 1*

Steven, the Scrum Master, is approached by one of the Development Team members saying that they are not completing regression tests for all of the work they are performing to the level defined in the Definition of Done. They have discussed this with the Product Owner and decided to remove regression testing from the
Definition of Done.
Which two actions are the most appropriate for Steven to take? (Choose two.)

A. Reject the decision as the long term maintainability of the product will be negatively impacted by modifying the Definition of Done.

B. Accept the decision as a mutual agreement has been made between the Development Team and the Product Owner.

C. Ask the Development Team and the Product Owner what problem they are trying to solve by altering the Definition of Done and removing regression testing from it. In what ways will this decision impact transparency and quality?

D. Ask the Development Team and the Product Owner if they are still able to produce potentially shippable product increments by altering the Definition of Done?

Suggested Answer: *C, D*
Official Answer: CD

Community vote distribution
CD (100%)

OBODO91 Most Recent 8 months, 1 week ago
CD OF COURSE
upvoted 1 times

SurajKhadka 1 year, 8 months ago
Scrum master does not make decision for team.
upvoted 1 times

Mbouzidi 2 years ago
C D are correct
upvoted 1 times

PaulWaltR 2 years, 8 months ago
C ad D
upvoted 1 times

Mi_Windsor 3 years, 1 month ago
C and D are correct
upvoted 1 times

amog 5 years, 5 months ago
C and D are correct
upvoted 1 times

Question #6 *Topic 1*

At the end of the eighth Sprint, the internal sponsors are upset and angry with the progress of the product being built. The current state of the product is not as expected and will require additional Sprints and more budget than originally anticipated at the start of the project.
What factors may have led to this? (Choose three.)

A. The Product Owner has not been engaging with sponsors frequently enough and has not been kept aware of the overall progress of the project.

B. The sponsors haven't been using the Sprint Reviews to actively engage, and inspect and evaluate progress.

C. The scope changes have not been tracked adequately and the change request process has not been followed properly.

D. The stakeholders have not been using the Daily Scrum effectively to track the Development Team's progress.

E. The Scrum Master has not ensured transparency.

F. The project plan proposed to the sponsors at the start of the project followed stringently.

Suggested Answer: *A, B, E*
One of the principles of agility includes working closely with business people. In order to manage stakeholder expectation, there must be open communication (through collaboration and transparency) throughout the project cycle. This maximizes alignment, helps with making business decisions, and reduces risk. Although, the Scrum Guide does not directly state that the Scrum Master is responsible for ensuring transparency it is implicit. The Scrum Master is responsible for the process in which Scrum is adopted and enacted. Scrum is founded on empiricism and the Scrum Master helps those inside and outside the team work in an empirical environment which includes transparency (one of the three pillars of empiricism).

Community vote distribution
ABE (100%)

pk0397 Most Recent 1 year, 2 months ago
a,b,e are correct
upvoted 1 times

Mbouzidi 2 years ago
A B E are correct
upvoted 1 times

MYAT_T0T 2 years, 4 months ago
A B E correct
upvoted 1 times

Mi_Windsor 3 years, 1 month ago
ABE are correct
upvoted 3 times

AgileSly 3 years, 2 months ago
I would have said A, B, C
upvoted 1 times

AgileSly 3 years, 2 months ago
I would have said A, B, CC cannot be correct as that will be when you have a traditional waterfall project
upvoted 1 times

Mi_Windsor 3 years, 1 month ago
C cannot be correct as that will be when you have a traditional waterfall project
upvoted 2 times

lenanguyen89 3 years, 2 months ago
A B C are correct.
upvoted 1 times

Question #7 *Topic 1*

Three Development Teams are currently building a single product and pulling work from the same Product Backlog. All three teams have identified that they will need Dan, a database specialist, to work full time in their team for the next several Sprints.
What should Steven, the Scrum Master, do to solve this potential problem?

A. Manage the items in the Sprint Backlogs so that Dan can be utilized evenly for each team.

B. Assign Dan to the team with the most urgent tasks first and then move him to the next team and so on until the required support is completed.

C. Facilitate a discussion with all Development Teams on how they want to deal with this issue, and help them implement their preferred solution.

D. Ask Dan to work with the HR department to recruit and hire additional database specialists. In the meantime, have the Product Owner move items that do not depend on Dan to the top of the Product Backlog.

Suggested Answer: *C*
Official Answer: C

Community vote distribution
C (100%)

pk0397 Most Recent 1 year, 2 months ago
C is correct
upvoted 1 times

SurajKhadka 1 year, 8 months ago
C is the answer.
upvoted 1 times

Mbouzidi 2 years ago
C i correct
upvoted 1 times

Mi_Windsor 3 years, 1 month ago
C is the correct answer
upvoted 2 times

lenanguyen89 3 years, 2 months ago
C, I think so
upvoted 2 times

nhungnt184 5 years, 3 months ago
C, I think.
upvoted 2 times

amog 5 years, 5 months ago
C is the answer
upvoted 2 times

Question #8 *Topic 1*

An organization wants to apply Scrum to build a new product and has hired Steven to be the Scrum Master of three new teams that will build the first release. The organization is new to Scrum and asks Steven for advice on how to start.
Which two things should Steven first advise? (Choose two.)

A. Each Scrum Team has its own Product Backlog with items only their team will be working on.

B. One Product Backlog to represent all of the known work needed to be done for the product.

C. Three Product Owners, one for each Scrum Team.

D. Having one Product Owner to be accountable for maximizing the flow of value throughout the development process and provide transparency on the overall progress.

Suggested Answer: *B, D*
Official Answer: BD

Community vote distribution
BD (100%)

pk0397 Most Recent 1 year, 2 months ago
b and d are the correct answers
upvoted 1 times

SurajKhadka 1 year, 8 months ago
Product should have one product backlog and one product owner regardless of the number of teams.
upvoted 1 times

Mbouzidi 2 years ago
B D are correct
upvoted 1 times

Mi_Windsor 3 years, 1 month ago
B and D are the correct answers
upvoted 2 times

lenanguyen89 3 years, 2 months ago
B and D
upvoted 2 times

nhungnt184 5 years, 3 months ago
B and D.
upvoted 2 times

amog 5 years, 5 months ago
B and D are correct
upvoted 1 times

Question #9 *Topic 1*

A Development Team has a total of six members, 4 members who work full time in the office and 2 members who work part time at home. The Development Team is complaining that it is too difficult to synchronize every day and has suggested having the Daily Scrum every other day instead.
What would be three key concerns if the Daily Scrum is held less frequently? (Choose three.)

A. Impediments are raised and resolved more slowly.

B. Opportunities to inspect and adapt the Sprint Backlog are reduced.

C. Less information about the progress will be shared causing the Sprint plan to become inaccurate and reducing transparency over progress toward the Sprint Goal.

D. The Scrum Master loses the ability to update the burndown chart adequately.

E. The Product Owner cannot accurately inspect utilization of the individual team members.

Suggested Answer: *A, B, C*
The Daily Scrum is an internal meeting for the Development Team to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog. The Daily Scrum optimizes the probability that the Development Team will meet the Sprint Goal. Every day, the Development Team should understand how it intends to work together as a self-organizing team to accomplish the Sprint Goal and create the anticipated Increment by the end of the Sprint. Reducing the frequency of the event will increase the length of the feedback loop and adds risk if the team deviates too far off course.

Community vote distribution
ABC (100%)

pk0397 Most Recent 1 year, 2 months ago
a, b and c are correct
upvoted 1 times

Mbouzidi 2 years ago
A B C are correct
upvoted 1 times

Mi_Windsor 2 years, 3 months ago
ABC are correct
upvoted 1 times

MYAT_T0T 2 years, 4 months ago
A, B and C are correct.
upvoted 1 times

lenanguyen89 3 years, 2 months ago
A B C I think.
upvoted 1 times

nhungnt184 5 years, 3 months ago
A, B and C.
upvoted 1 times

amog 5 years, 5 months ago
A, B, C are correct
upvoted 1 times

Question #10 *Topic 1*

Steven is a Scrum Master asked to assist in creating five new Scrum Teams that will be working to build a highly anticipated product. He talks with them about the importance of being able to integrate their Increments by the end of their Sprints. This includes the first Sprints. The product is very important to both the end users and the organization.
Of the choices raised by future team members, what would Steven encourage?

A. Each Scrum Team delivers Increments in its own code branch. After UAT is performed at the Sprint Review, the code branch is isolated until enough Increments are considered acceptable. All code branches will then be merged during the release phase.

B. Each Scrum Team delivers functionality at the end of each Sprint. New Product Backlog items will then be added to the next Sprint Backlog to integrate their functionality with the other teams to create a unified Increment.

C. All Scrum Teams agree on a mutual understanding of 'done' that defines all work necessary to deliver a potentially shippable Increment that includes all previous Increments delivered for the product.

D. Wait until enough of the infrastructure and architecture is in place before starting the first Sprints. This will increase the success of delivering integrated Increments in Sprint 1.

Suggested Answer: *C*
When a Product Backlog item or an Increment is described as ɹ€Doneɹ€, everyone must understand what ɹ€Doneɹ€ means. If there are multiple Scrum Teams working on the system or product release, the Development Teams on all the Scrum Teams must mutually define the definition of ɹ€Doneɹ€ to have a shared understanding of what it means for work to be complete, to ensure transparency. Each Increment is additive to all prior Increments and thoroughly tested, ensuring that all Increments work together.

Community vote distribution
C (100%)

pk0397 Most Recent 1 year, 2 months ago
c is correct
upvoted 1 times

Mbouzidi 2 years ago
C is correct
upvoted 1 times

MYAT_T0T 2 years, 4 months ago
C is correct to share and have same DOD
upvoted 2 times

UlrichIng 2 years, 5 months ago
If the Definition of Done for an increment is part of the standards of the organization, all Scrum Teams must follow it as a minimum. If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product
upvoted 1 times

Mi_Windsor 3 years, 1 month ago
I believe the answer is C
upvoted 2 times

lenanguyen89 3 years, 2 months ago
C is my opinion
upvoted 2 times

abenmariem 3 years, 3 months ago
potentially shippable product is not a 100% shippable product: the answer is false
upvoted 1 times

abenmariem 3 years, 3 months ago
potentially shippable product is not a 100% shippable product: the answer is falsethe subject did not stipulate that the product should be deployed 100%, the subject rather talked about integration
upvoted 1 times

UlrichIng 2 years, 5 months ago
the subject did not stipulate that the product should be deployed 100%, the subject rather talked about integration

upvoted 1 times

amog 5 years, 5 months ago

Answer is C

upvoted 2 times

Question #11 *Topic 1*

According to the values of Scrum, which is the best way to create Development Teams?

A. The Product Owner will create a skills matrix according to what is needed for the project and work with the technical leads to allocate resources to the team.

B. Work with the leadership team to allocate members according to skills, seniority and experience to ensure that all Development Teams are balanced fairly.

C. Provide boundaries to the developers and allow them to self-organize into Development Teams.

Suggested Answer: *C*

When the values of commitment, courage, focus, openness and respect are embodied and lived by the Scrum Team, the Scrum pillars of transparency, inspection, and adaptation come to life and build trust for everyone and self- organizing teams will be enabled to choose how best to accomplish their work.

Community vote distribution



Mbouzidi Most Recent 2 years ago

C is correct

upvoted 1 times

MYAT_T0T 2 years, 4 months ago

C is correct

upvoted 1 times

Mi_Windsor 3 years, 1 month ago

C is the answer

upvoted 1 times

lenanguyen89 3 years, 2 months ago

C is my answer

upvoted 1 times

amog 5 years, 5 months ago

Answer is C

upvoted 1 times

Question #12 *Topic 1*

When multiple Scrum Teams are working from the same Product Backlog, also known as scaled Scrum, they must still work in conformance of the Scrum guide.

A. True

B. False

Suggested Answer: *A*

Scrum is a framework with built in flexibility to support multiple Scrum Teams working on a single product.

Community vote distribution

A (100%)

Mbouzidi Most Recent 2 years ago

A is correct

upvoted 1 times

Mi_Windsor 2 years, 3 months ago

A is true

upvoted 1 times

MYAT_T0T 2 years, 4 months ago

A is true

upvoted 1 times

lenanguyen89 3 years, 2 months ago

A is correct answer

upvoted 1 times

amog 5 years, 5 months ago

A is the answer

upvoted 1 times

Question #13 *Topic 1*

In Scrum, how would budgeting and financial forecasting be performed? (Choose two.)

A. Frequently inspect the outcomes of the delivered Sprint Increments to understand how much value is being produced per investment spent.

B. A single release may be funded with several Sprints where every Sprint is producing shippable increments.

C. Budgeting is not necessary as the only funding necessary is the operational costs of the Scrum Teams.

D. Fixed budgets are not allowed in Scrum.

Suggested Answer: *A, B*

The cost of developing, delivering, and sustaining products can impact how the flow of value is managed throughout the life of a product. Each Sprint is an opportunity to inspect the investment (financial, time, effort, etc.) against the returned value (customer satisfaction, revenue, etc.) of the work that has been delivered. The team can then decide on what it should do next to maximize the value of the investment.

Community vote distribution

AB (100%)

Mbouzidi Most Recent 2 years ago

A B are correct

upvoted 1 times

Mi_Windsor 3 years, 1 month ago

A + B are the correct options

upvoted 2 times

lenanguyen89 3 years, 2 months ago

A & B are my answer

upvoted 1 times

amog 5 years, 5 months ago

A and B are correct

upvoted 1 times

Question #14 *Topic 1*

Steven is a Scrum Master that was hired to help an organization, that is new to Scrum, understands and enacts Scrum effectively.
Which three activities would be acceptable? (Choose three.)

A. Require all teams in the organization to start using Scrum as soon as possible.

B. Arrange 1:1 coaching sessions to discuss any identified concerns Steven may have.

C. Schedule formal trainings.

D. Penalize any Scrum Team members who are not staying within the Scrum Framework.

E. Educate stakeholders and clients about Scrum.

F. Extend Retrospectives to include formal training.

Suggested Answer: *B, C, E*
Official Answer: BCE

Community vote distribution
BCE (100%)

Parikshit_dg Most Recent 8 months, 3 weeks ago
BCE are correct
upvoted 1 times

Ps00007 1 year, 2 months ago
B, C & E
upvoted 1 times

Mbouzidi 2 years ago
B C E are correct
upvoted 1 times

Mi_Windsor 3 years, 1 month ago
BCE are the correct options
upvoted 2 times

lenanguyen89 3 years, 2 months ago
B C E are my answer
upvoted 1 times

amog 5 years, 5 months ago
B, C, E are correct
upvoted 1 times

Question #15 *Topic 1*

A Scrum Team has been working on a product for several iterations and has an average velocity of 55 units of 'done' work per Sprint. A second team will be added to work on the same product.
What might be the impact on the original team?

A. Their velocity is likely not affected and will remain at 55.

B. Their velocity is likely to drop and be less than 55.

C. Their velocity is likely to rise and be more than 55.

Suggested Answer: *B*
Similar to membership changes within a single Scrum Team, adding or removing additional Scrum Teams working on the same product will impact productivity in the short term. Adding additional teams often go through recognizable stages as they change from being a collection of strangers to a united group with common goals. Bruce Tuckman's Forming, Storming, Norming, and Performing model describes these stages.

Community vote distribution



vl88 Most Recent 1 year, 12 months ago
The question itself is very vague about if the velocity change is short term or long term. Short term defo reduced by long term might be increased
upvoted 1 times

Mbouzidi 2 years ago
B is correct
upvoted 1 times

Mi_Windsor 2 years, 3 months ago
B is the correct answer
upvoted 1 times

lenanguyen89 3 years, 2 months ago
B is my answer
upvoted 1 times

amog 5 years, 5 months ago
B is correct
upvoted 1 times

Question #16 *Topic 1*

What would be two boundaries, defined in Scrum, that give guidance for teams to effectively self-organize? (Choose two.)

A. Timeboxing the events in Scrum to allow for regular inspection and adaptation creating opportunities to adjust course in any given path.

B. Clearly defined functional teams within the Development Team to define handoff phases during development.

C. Creating an integrated and potentially shippable Increment by the end of each Sprint.

D. Having a mixture of different levels of skills and experience to promote domain knowledge sharing.

Suggested Answer: *A, C*

Time-boxing promotes regularity and focus for self-organized teams. Having shippable Increments allows teams to collaboratively make decisions on what needs to be done next.

Community vote distribution

AC (100%)

Mbouzidi Most Recent 2 years ago

A C are correct

upvoted 1 times

Shariq 2 years, 1 month ago

A, C are correct.

upvoted 1 times

MYAT_T0T 2 years, 4 months ago

A, C are correct.

upvoted 1 times

Mi_Windsor 3 years, 1 month ago

A+C are the correct answer

upvoted 1 times

lenanguyen89 3 years, 2 months ago

A and C are my answer

upvoted 1 times

amog 5 years, 5 months ago

A and C are correct

upvoted 1 times

Question #17 *Topic 1*

Peter, the Product Owner, has been giving positive recognition to individual Development Team members who have moved their work to 'done' during the Daily
Scrum. Peter wants to ensure the team is adhering to the ideal guideline on the burndown chart.
What would be two valid actions for Steven, the Scrum Master, to take? (Choose two.)

A. Steven talks with Peter about concerns of how his behavior might impact the team members and request that he stop attending for now.

B. Steven coaches Peter on best practices for updating the burndown chart as it provides accurate information on how well the team is performing.

C. Nothing. Steven is optional at the Daily Scrum and it is the responsibility of the team to decide how to best run it.

D. Steven coaches the Scrum Team about the purpose of the Daily Scrum.

Suggested Answer: *A, D*
Official Answer: AD

Community vote distribution
AD (62%) BD (38%)

ensa Highly Voted 5 years, 7 months ago
I think BD are right. The SM can not say to the PO not attending Daily. If the Development team decided Peter could join because the Development team are the owner of daily
upvoted 9 times

ensa Highly Voted 5 years, 7 months ago
I think BD are right. The SM can not say to the PO not attending Daily. If the Development team decided Peter could join because the Development team are the owner of dailyI was thinking B,D were correct. Can SM asked PW not to attend daily scrum.
upvoted 9 times

RajnishSasmal 4 years, 4 months ago
I was thinking B,D were correct. Can SM asked PW not to attend daily scrum.
upvoted 1 times

GDL3 Most Recent 7 months, 4 weeks ago
Così si difende l'autonomia del Team
upvoted 1 times

Bexxy101 1 year, 10 months ago
Peter goal is to ensure the team is adhering to the ideal guideline on the burndown chart. So, I think SM can coach on how to do that instead of his approach on positive recognition during the daily scrum. I think BD
upvoted 2 times

Mbouzidi 2 years ago
i think, A D are the best answers
upvoted 1 times

OMG4567 2 years, 1 month ago
SM fosters common understanding of Scrum by coaching. So its clearly AD. Option B has nothing to do with the objective mentioned in the question.
upvoted 1 times

Shariq 2 years, 1 month ago
B can not be correct because primary concern is to maintain the integrity of the Daily Scrum
upvoted 1 times

Mi_Windsor 2 years, 3 months ago
BD are the correct answers
upvoted 1 times

Ameet9 2 years, 4 months ago
dont attend cant be told by scrum master
upvoted 1 times

UlrichIng 2 years, 5 months ago

A and D

upvoted 1 times

LuckyAro 2 years, 6 months ago

Obviously the correct answers.

upvoted 1 times

LuckyAro 2 years, 6 months ago

Coaching Peter on best practices for updating the burndown chart helps ensure that the team adheres to the ideal guideline on the burndown chart, promoting accuracy in assessing team performance. Coaching the Scrum Team about the purpose of the Daily Scrum helps reinforce the importance of the Daily Scrum and guides the team in understanding and following the intended practices.

upvoted 1 times

bzub 2 years, 11 months ago

burndown charts are best practices but NOT part of scrum itself.

upvoted 1 times

Mi_Windsor 3 years ago

BD is the correct answer. Thanks

upvoted 1 times

lenanguyen89 3 years, 2 months ago

A & D are my answer

upvoted 1 times

amog 5 years, 5 months ago

Agree on A,D. Nothing wrong or mismatch with burndown chart here

upvoted 1 times

Elaine520 5 years, 5 months ago

A, SM is helping with team culture B, the 2nd half answer has nothing to do with this given condition(the problem is not abt not updating the burndown correctly)

upvoted 2 times

Edgecrusher77 5 years, 6 months ago

I think AD are correct. In A, the main concern is the behavior of the PO, by congratulate some specific dev team members, so it can affect the whole team mood and create tension. The PO must't influence the Dev team, as it's an autonom entity. About D, no question on this, it's correct

upvoted 1 times

Question #18 *Topic 1*

A Scrum Team has requested a hardening Sprint to integrate the work produced in previous Sprints and test before releasing.
What three scenarios has likely occurred? (Choose three.)

A. The team's Definition of Done is not being adhered to during every Sprint.

B. The team's Definition of Done is weak or incomplete causing a build up of technical debt.

C. The Development Team is having difficulties with the ability to regularly release during a Sprint.

D. Hardening Sprints are supported by the Scrum framework so this is acceptable.

E. Scrum has been customized in a suitable manner to make the previous work releasable.

Suggested Answer: *A, B, C*
At the end of a Sprint, the new Increment must be 'Done', which means it must be in useable condition and meet the Scrum Team's Definition of Done.

Community vote distribution
ABC (100%)

Mbouzidi Most Recent 2 years ago
A B C are correct
upvoted 1 times

Mi_Windsor 3 years ago
abc are correct
upvoted 1 times

lenanguyen89 3 years, 2 months ago
A B C are my answer
upvoted 1 times

amog 5 years, 5 months ago
A, B, C are correct
upvoted 1 times

Question #19 *Topic 1*

Which three statements best describe the purpose of having a Definition of Done? (Choose three.)

A. It is a checklist to monitor the Development Team member's progress on a task.

B. It provides guidance to the Development Team when they are forecasting their Sprint Backlog during the Sprint Planning.

C. As the Development Team is doing the work, it provides guidance on the remaining work needed to create the potentially shippable Increment by the end of the Sprint.

D. It helps the Development Team defer any pending work to subsequent Sprints.

E. It creates transparency and provides a common understanding of the 'done' state of the Increment at the Sprint Review.

F. It helps the Scrum Team decide how much time is needed before the Sprint can end.

Suggested Answer: *B, C, E*

When a Product Backlog item or an Increment is described as 'Done', everyone must understand what 'Done' means. Scrum Team members must have a shared understanding of what it means for work to be complete, to ensure transparency and is used to assess when work is complete on the product Increment. This Definition of Done provides the team guidance on what it takes to make the increment shippable.

Community vote distribution

BCE (100%)

Mbouzidi Most Recent 2 years ago

B C E are correct

upvoted 1 times

Mi_Windsor 3 years ago

B C E are correct

upvoted 1 times

lenanguyen89 3 years, 2 months ago

B, C, E

upvoted 1 times

amog 5 years, 5 months ago

B, C, E

upvoted 1 times

Question #20 *Topic 1*

Successful use of Scrum depends on how well people behave and act in ways that reflect the Scrum values. What can the value of openness affect?

A. Collaboration efforts.

B. Level of product quality.

C. Team member happiness.

D. Time to market.

E. Trust from stakeholders.

F. All of the above.

Suggested Answer: *F*

The Scrum Team and its stakeholders agree to be open about all the work and the challenges with performing the work.

Community vote distribution

F (100%)

Mbouzidi Most Recent 2 years ago

F. All of the above.

upvoted 1 times

Mi_Windsor 3 years ago

F is the actual answer

upvoted 1 times

lenanguyen89 3 years, 2 months ago

F is my anwer

upvoted 1 times

amog 5 years, 5 months ago

F is correct

upvoted 1 times

Question #21 *Topic 1*

What is management's role in Scrum?

A. To provide the necessary environment and support needed as defined by the Scrum Guide by providing insights and resources that help the Scrum Teams continue moving forward.

B. Identifying and removing people that are performing poorly.

C. Monitoring skill levels of the Development Team.

D. Monitoring the Development Team's velocity.

Suggested Answer: *A*

Getting the support from the business side helps facilitate the changes that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.

Community vote distribution

A (100%)

EdmundLYM Most Recent 1 year, 4 months ago

The answer is true. Key Points Supporting "True": - Scrum emphasizes starting with what is known and refining as you go. - A fully detailed Product Backlog is not required before starting the first Sprint. - The three roles (Product Owner, Development Team, Scrum Master) are sufficient to initiate the process.

upvoted 1 times

Mbouzidi 2 years ago

A is correct

upvoted 1 times

Mi_Windsor 2 years, 3 months ago

A is correct

upvoted 1 times

lenanguyen89 3 years, 2 months ago

A is correct

upvoted 2 times

amog 5 years, 5 months ago

A is the answer

upvoted 2 times

Question #22 *Topic 1*

What would likely happen if management only changed the organization's current terminology to fit Scrum without the proper understanding and support of Scrum as defined in the Scrum Guide?

A. Very little change will happen as the vocabulary in Scrum is specifically defined for implementing Scrum.

B. The organization may not realize the real benefits of Scrum as there would be no real change on the way the teams work.

C. Organizations may feel less stressed as the behaviors would remain familiar to management.

D. All answers apply.

Suggested Answer: *D*

The defined terminology in Scrum was selected, designed, and defined specifically for supporting the Scrum Framework. Understanding the differences between traditional methods and the Scrum Framework will help move teams in the right direction in Scrum adoption.

Community vote distribution



Mbouzidi Most Recent 2 years ago

D is correct

upvoted 1 times

Mi_Windsor 2 years, 3 months ago

D is the correct answer.

upvoted 1 times

lenanguyen89 3 years, 2 months ago

D is correct

upvoted 1 times

amog 5 years, 5 months ago

D is correct

upvoted 1 times

Question #23 *Topic 1*

Which statement best describes Scrum?

A. A clearly defined methodology that defines the software development process.

B. A manual for defining best practices for software development.

C. A clearly defined and predictable process that follows the principles of Computer Science.

D. A framework to address complex products in complex environments.

Suggested Answer: *D*

Official Answer: D

Community vote distribution

D (100%)

SurajKhadka Most Recent 1 year, 8 months ago

Scrum is a lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems.

upvoted 1 times

Mbouzidi 2 years ago

Absolutely D

upvoted 1 times

Mi_Windsor 2 years, 3 months ago

Scrum is defined as per the scrum guide 2020

upvoted 1 times

lenanguyen89 3 years, 2 months ago

D is correct

upvoted 1 times

amog 5 years, 5 months ago

D is the answer

upvoted 1 times

Question #24 *Topic 1*

In order to start the first Sprint, Scrum only requires a Product Owner with enough ideas, a Development Team to execute on those ideas, and a Scrum Master to guide the process.

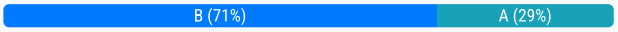
A. True

B. False

Suggested Answer: *B*

Official Answer: B

Community vote distribution



Mausmann Most Recent 1 year, 5 months ago

A is correct > Scrum.org states: "A first Sprint requires no more than a Scrum Team and enough ideas to potentially complete a full Sprint."

upvoted 1 times

SurajKhadka 1 year, 8 months ago

Having "ideas" is not the same as having a properly ordered Product Backlog

upvoted 1 times

Mbouzidi 2 years ago

A is the correct The response is True as the ideas form the goal.

upvoted 1 times

Mbouzidi 2 years ago

It's hard to say true or false. It depends on how the person worded the question assuming the PO has transformed his ideas on product backlog with product goal or not. In case yes then the response is true. Otherwise the response is false.

upvoted 1 times

Mi_Windsor 2 years, 3 months ago

A is my answer

upvoted 1 times

Karkos 2 years, 9 months ago

Selected Answer: B

This is one of those that sound good when you read it but in Scrum Guide it is explicitly stated that you need formulated Sprint Goal which is formulated by PO and Sprint Backlog formulated during Sprint Planning. Also how can you start work when there are no Produt Backlog Items in Product Backlog created?

upvoted 2 times

Karkos 2 years, 9 months ago

This is one of those that sound good when you read it but in Scrum Guide it is explicitly stated that you need formulated Sprint Goal which is formulated by PO and Sprint Backlog formulated during Sprint Planning. Also how can you start work when there are no Produt Backlog Items in Product Backlog created?Also - how can you begin on creating potentially shippable Increment without Definition of Done?

upvoted 2 times

Karkos 2 years, 9 months ago

Also - how can you begin on creating potentially shippable Increment without Definition of Done?

upvoted 1 times

572f16d 3 years, 2 months ago

To start the first Sprint, the Product Backlog should have enough items selected and appropriately ordered by the Product Owner to form a Sprint Goal and a potentially releasable Increment. The Sprint Goal defines the objective for the Sprint, and the Increment is the sum of all the completed Product Backlog items at the end of the Sprint. So, while having a Product Owner, Development Team, and Scrum Master is necessary, the presence of a well-prepared Product Backlog is also required to begin the first Sprint in Scrum.

upvoted 2 times

lenanguyen89 3 years, 2 months ago

A is correct

upvoted 1 times

amog 5 years, 5 months ago

A is the answer

upvoted 1 times

Question #25 *Topic 1*

Scrum is based on which of the following?

A. Defined process.

B. Complex process.

C. Empiricism.

D. Hybrid model

Suggested Answer: *C*

Scrum addresses complex problems in complex environments and asserts that knowledge comes from experience and making decisions based on what is known. What is known can only be discovered in hindsight.

Community vote distribution

C (100%)

SurajKhadka Most Recent 1 year, 8 months ago

Scrum is based on the theory of empiricism

upvoted 1 times

Mbouzidi 2 years ago

C is correct

upvoted 1 times

Mi_Windsor 3 years ago

C is the correct answer

upvoted 1 times

lenanguyen89 3 years, 2 months ago

C is correct

upvoted 2 times

amog 5 years, 5 months ago

C is correct

upvoted 2 times

Question #26 *Topic 1*

Stakeholders are only allowed to meet with the Scrum Team at Sprint Review.

A. True

B. False

Suggested Answer: *B*

Getting feedback from Stakeholders is a crucial activity in Scrum. Working with stakeholders frequently ensures the team to focus on the right things to build. Although it is required to have Stakeholders at Sprint Review, they can also engage with the Scrum Team during Product Backlog Refinement, Sprint Planning or during the Sprint if the Scrum Team requires it.

Community vote distribution



SurajKhadka Most Recent 1 year, 8 months ago

Scrum promotes transparency and collaboration, and stakeholders can interact with the Scrum Team throughout the Sprint as needed, as long as these interactions don't disrupt the team's focus or Sprint Goals.

upvoted 1 times

eva189496 1 year, 12 months ago

b is the correct answer

upvoted 1 times

vl88 1 year, 12 months ago

I think it's a vague question again. "Stakeholders allowed to meet" infers that the intention comes from stakeholders. SM will do everything to protect the team so answer will be "No". However, if the question was about "the team allows to meet stakeholders" then answer will be Yes

upvoted 1 times

Mbouzidi 2 years ago

B is correct

upvoted 1 times

Mi_Windsor 3 years ago

B is the correct answer

upvoted 1 times

lenanguyen89 3 years, 2 months ago

B is correct

upvoted 2 times

amog 5 years, 5 months ago

B is correct

upvoted 2 times

AVK 5 years, 5 months ago

The stake holder will meet the whole scrum team only in scrum Review. So the answer will be A, Exam team kinldy clarify.

upvoted 2 times

Edgecrusher77 5 years, 6 months ago

Correct answer is A And explanation is about A

upvoted 2 times

Question #27 *Topic 1*

Which Scrum Value is impacted by trust?

A. Respect

B. Courage

C. Commitment

D. Openness

E. Focus

F. All of the above

Suggested Answer: *F*

Without trust, team members will have difficulties acting and behaving in the ways that reflect the Scrum values and how effective they apply empiricism.

Community vote distribution

F (100%)

SurajKhadka Most Recent 1 year, 8 months ago

All the 5 values of scrum are impacted by Trust.

upvoted 1 times

Mbouzidi 2 years ago

F is correct

upvoted 1 times

Mi_Windsor 3 years ago

F is the correct answer

upvoted 1 times

lenanguyen89 3 years, 2 months ago

F is correct

upvoted 1 times

amog 5 years, 5 months ago

F is correct

upvoted 1 times

Question #28 *Topic 1*

Doing your best and helping other Scrum Team members demonstrates which of the following?

A. Value of Commitment

B. Increased Revenue

C. Increased Profit

D. Maximizing utilization

E. High Performance

Suggested Answer: *A*

People personally commit to achieving the goals of the Scrum Team by doing their best and helping others.

Community vote distribution

A (100%)

SurajKhadka Most Recent 1 year, 8 months ago

Value of commitment

upvoted 1 times

Mbouzidi 2 years ago

A is correct. Other otions are not scrum values.

upvoted 1 times

Mi_Windsor 3 years ago

A value of commitment

upvoted 1 times

lenanguyen89 3 years, 2 months ago

A is correct

upvoted 1 times

amog 5 years, 5 months ago

A is correct

upvoted 1 times

Question #29 *Topic 1*

Peter, a Project Manager, has raised concerns about your Scrum Team's productivity and progress towards the objectives.
Which is the best way to respond to Peter's concerns?

A. Share the Product Backlog, the projections towards the release dates and ensure that Peter has access.

B. Show the Profit & Loss (P&L) report.

C. Share the current impediments.

D. Share the last stakeholder status report prepared by the Scrum Master.

Suggested Answer: *A*
One of the key pillars that support the empirical process control is Transparency. Transparency will help manage stakeholder expectations and allow the teams to effectively adapt if and when needed.

Community vote distribution
A (100%)

SurajKhadka Most Recent 1 year, 8 months ago
The answer revolves around "Transparency". Ensuring the access to "Product backlog" and sharing the progress assures the relevant stakeholders have update information on the progress.
upvoted 1 times

Mbouzidi 2 years ago
A is correct
upvoted 1 times

Mi_Windsor 3 years ago
A is the correct answer
upvoted 1 times

nhungnt184 5 years, 3 months ago
Why not C?Because the developers are responsible for managing sprint impediments and in the review they will cover their progress.
upvoted 3 times

nhungnt184 5 years, 3 months ago
Why not C?
upvoted 3 times

stealthelephant 2 years, 9 months ago
Because the developers are responsible for managing sprint impediments and in the review they will cover their progress.
upvoted 1 times

amog 5 years, 5 months ago
Should be A
upvoted 2 times

Question #30 *Topic 1*

The three pillars of empirical process control consist of:

A. Planning, Inspection, Adaptation

B. Inspection, Transparency, Adaptation

C. Planning, Demonstration, Retrospective

D. Respect For People, Kaizen, Eliminating Waste

Suggested Answer: *B*

These three pillars uphold every implementation of the empirical process control. Without them, Scrum cannot be implemented as intended.

Community vote distribution

B (100%)

SurajKhadka Most Recent 1 year, 8 months ago

Inspection, Transparency, Adaptation

upvoted 1 times

Mbouzidi 2 years ago

B is correct

upvoted 1 times

Mi_Windsor 3 years ago

B is the correct answer

upvoted 1 times

amog 5 years, 5 months ago

B is correct

upvoted 2 times

Question #31 *Topic 1*

Steven, a Scrum Master, is approached by the Development Team members complaining that one of the senior engineers is using too much time during the Daily
Scrums to share technical solutions.
Which are the best two actions for Steven to take? (Choose two.)

A. Coach the Development Team to help them find a way to solve the problem, and for them to take ownership of the solution.

B. Contact the team member's direct manager and to resolve this problem.

C. Suggest that the team members timebox the amount of time each person can speak at the Daily Scrum to a maximum of two minutes.

D. Suggest using a token to limit who is allowed to speak during the Daily Scrum.

E. Speak with the person privately and coach him on the purpose of the Daily Scrum.

Suggested Answer: *A, E*

-

-

The Scrum Master serves the Development Team in several ways, including: ➪ Coaching the Development Team in self-organization and cross-functionality; Facilitating Scrum events as requested or needed.

It is the Scrum Master's responsibility to teach the Scrum Team the value and objective of each Scrum event in order to help them maximize the benefits of each event in accordance to the Scrum values and theory.

Community vote distribution

AE (100%)

SurajKhadka Most Recent 1 year, 8 months ago
Coaching the team Coaching individual in concern
upvoted 1 times

Mbouzidi 2 years ago
A E are correct
upvoted 1 times

Mi_Windsor 3 years ago
A and E are the correct answers
upvoted 1 times

amog 5 years, 5 months ago
A and E are correct
upvoted 2 times

Question #32 *Topic 1*

During Sprint Planning, the Definition of Done will help the Development Team forecast the amount of work, selected from the Product Backlog, deemed feasible to make 'done' by the end of the Sprint.
Which two items best describes what 'done' means? (Choose two.)

A. All the work needed to prepare the Increment for User Acceptance Testing.

B. All the work needed to prepare the Increment for Integration Testing.

C. Having an Increment of working software that is potentially releasable to the end users.

D. All the work performed as defined in the Definition of Done.

E. All the work completed within the current skills and expertise in the Development Team.

Suggested Answer: *C, D*
When a Product Backlog item or an Increment is described as 'Done', everyone must understand what 'Done' means. Although this may vary significantly per Scrum Team, members must have a shared understanding of what it means for work to be complete, to ensure transparency. This is the Definition of Done for the Scrum Team and is used to assess when work is complete on the product Increment. The purpose of each Sprint is to deliver Increments of potentially releasable functionality that adhere to the Scrum Team's current Definition of Done.

Community vote distribution
CD (100%)

SurajKhadka Most Recent 1 year, 8 months ago
The Definition of Done creates transparency by providing everyone a shared understanding of what work was completed as part of the Increment. The moment a Product Backlog item meets the Definition of Done, an Increment is born.
upvoted 1 times

Mbouzidi 2 years ago
C D are correct
upvoted 1 times

Mi_Windsor 3 years ago
C and D
upvoted 3 times

abenmariem 3 years, 3 months ago
why E isn't correct ?
upvoted 1 times

haminh 4 years, 4 months ago
C is no longer valid! The term “potentially releasable” no longer used to describe the Increment. The Scrum Team should work on and deliver a product increment which usable and valuable at the end of every Sprint.
upvoted 3 times

amog 5 years, 5 months ago
C and D are correct
upvoted 1 times

Question #33 *Topic 1*

During the implementation of an item in the Sprint Backlog, a conflict arises between team members about what work is needed to make the item 'done'. Some say it is a part of the Definition of Done and others say it isn't. Steven, the Scrum Master, observes a debate forming and members beginning to take sides.
What is the best action for Steven to take?

A. Bring the Development Team members together and interpret the Definition of Done for them so that there are no future conflicts on interpretation.

B. Immediately end the discussion before it becomes worse. Make the decision on what work is needed to make the item 'done' and teach the team about the importance of avoiding conflicts.

C. Facilitate a session with all members on the Scrum Team to help them resolve the conflict, refine the Definition of Done, and become effective again. Tell the team that conflicts are a natural occurrence and coach them on the value of resolving conflicts.

D. Bring the Product Owner to the discussion and have him/her decide the work needed to make the item 'done.' It is the Product Owner's responsibility to manage the Development Team members.

Suggested Answer: *C*
Official Answer: C

Community vote distribution
C (75%) A (25%)

SurajKhadka Most Recent 1 year, 8 months ago
The SM role s to facilitate and coach team along with helping the team remove impediments.
upvoted 1 times

Mbouzidi 2 years ago
C is correct
upvoted 1 times

OMG4567 2 years, 1 month ago
C is correct
upvoted 1 times

LuckyAro 2 years, 6 months ago
I don't think the SM has the authority to refine the "Definition of Done"The SM is only facilitating a session with all members on the Scrum Team to help them resolve the conflict and refine the Definition of Done. He is only facilitating not actually doing it. C is correctI read the question different... I think the SM helps the team refine the DoD.The question doesn't suggest that the SM is refining the definition of done in the question, rather he is coaching the team to help them refine the DoD.
upvoted 1 times

LuckyAro 2 years, 6 months ago
Selected Answer: A
I don't think the SM has the authority to refine the "Definition of Done"
upvoted 1 times

Bexxy101 1 year, 10 months ago
The SM is only facilitating a session with all members on the Scrum Team to help them resolve the conflict and refine the Definition of Done. He is only facilitating not actually doing it. C is correct
upvoted 1 times

OMG4567 2 years, 1 month ago
I read the question different... I think the SM helps the team refine the DoD.
upvoted 2 times

Walencule 2 years ago
The question doesn't suggest that the SM is refining the definition of done in the question, rather he is coaching the team to help them refine the DoD.
upvoted 1 times

Mi_Windsor 3 years ago
C is the correct answer

upvoted 1 times

lenanguyen89 3 years, 2 months ago

C I think

upvoted 2 times

Question #34 *Topic 1*

Steven, the Scrum Master, observes that one of the Development Team members is not attending the Daily Scrum. The Development Team feels this is ok as they all sit in the same area and already have constant communication throughout the day.
Which is the best action for Steven to take?

A. Start running the Daily Scrum and require all members to be in attendance.

B. Talk to the Development Team member privately and tell him that he needs to be a team player.

C. Ask the Development Team, what value will result from having all team members present at the Daily Scrum and what are the risks if members don't attend.

D. The Daily Scrum is owned by the Development Team and it is their responsibility to decide which team members must participate.

Suggested Answer: *C*
The Scrum Master is responsible for ensuring that the Scrum Team understands the purpose and value of the Scrum events. Because the Daily Scrum is owned by the Development Team, it will decide how best to run the event. And if needed the Scrum Master will coach the team to ensure the decisions stay within the boundaries of the Scrum framework.

Community vote distribution
C (100%)

Mbouzidi Most Recent 2 years ago
C but it was better if it was 'Coach' instead of 'Ask'
upvoted 1 times

Mi_Windsor 2 years, 3 months ago
C is correct
upvoted 1 times

amog 5 years, 5 months ago
C is correct
upvoted 1 times

Question #35 *Topic 1*

Over the course of several Sprints, the relationship between the Product Owner and the Development team has suffered. The Development Team is upset with the Product Owner for the constantly changing the upcoming items for the product. The Product Owner is upset with the Development Team for changing the work that needs to be done during the Sprint.
What should Steven, the Scrum Master, do?

A. During the Sprint Retrospective, ask the Product Owner and the Development Team to address the issues. Have the Team discuss why the changes occur and what impact they have on the value of the product.

B. The Scrum Master's responsibility is to ensure the Development Team has a stable velocity. Any changes that negatively impact the team's velocity will be rejected by the Scrum Master.

C. Take the time between Sprints to organize a team building session to rebuild the relationship.

D. Explain to the Development Team that the Product Owner is accountable for flow of value and needs to be followed in order to maximize the value delivered.

Suggested Answer: *A*
Conflicts are a natural occurrence and the Scrum Master coaches the Development Team on the value of resolving conflicts. Leaving conflicts unresolved can impact the Scrum values of openness and respect diminishing trust. Lower trust levels will impact the Scrum Team's effectiveness and can cause impediments in the future. It is the responsibility of the Scrum Master to remove impediments that hinder the team through conflict resolution and facilitation.

Community vote distribution
A (100%)

Mbouzidi Most Recent 2 years ago
A is correct
upvoted 1 times

Mi_Windsor 2 years, 3 months ago
A is the best answer.
upvoted 1 times

amog 5 years, 5 months ago
A is the best answer
upvoted 1 times

Question #36 *Topic 1*

Individual Development Team members have been approaching Steven, the Scrum Master, to complain about Chris. Chris has the most experience on the system they are building. He often questions the choices team members make in design and architecture making them feel bad.
What are two good ways for Steven to address this problem? (Choose two.)

A. Steven observes whether this topic is raised at the Sprint Retrospective. If not, then he checks with the team on how comfortable they are with the way the design and architecture is being handled.

B. Steven suggests facilitating a session with the full team to help resolve the issue.

C. Steven tells the concerned members that Chris' opinions should be respected as he has the most experience and understands what is best for long term sustainability.

D. Steven shares his concerns with Chris and the impact on the other team members and that he should be a team player.

E. Steven takes the time between Sprints to organize a team building session to build a stronger relationship.

Suggested Answer: *A, B*
Conflicts are a natural occurrence and the Scrum Master coaches the Development Team on the value of resolving conflicts. Leaving conflicts unresolved can impact the Scrum values of openness and respect diminishing trust. Lower trust levels will impact the Scrum Team's effectiveness and can cause impediments in the future. It is the responsibility of the Scrum Master to remove impediments that hinder the team through conflict resolution and facilitation.

Community vote distribution



Mbouzidi Most Recent 2 years ago
A B souhld be the best ways to resolve issue
upvoted 1 times

OMG4567 2 years, 1 month ago
This is a topic for the Retro. It is best to involve the whole Scrum team into the solution of a conflict. Furthermore everybody might be coached to WoW in Scrum in another session outside of the scrum meetings since the SM is responsible everybody understood the Scrum rules.
upvoted 1 times

Ameet9 2 years, 4 months ago
shouldn't it be B and D
upvoted 1 times

LuckyAro 2 years, 6 months ago
SM can not facilitate another session outside of scrum meetings as that is not within the scrum requirements. Discussing 1-1 with the member to teach scrum values is more reasonable than going outside the rules of SCRUM.
upvoted 1 times

Mi_Windsor 3 years ago
A and B are correct
upvoted 1 times

lenanguyen89 3 years, 2 months ago
Should be A & B I think
upvoted 2 times

DRSyourGME 3 years, 3 months ago
Question# 35 is similar. Why has #36 two correct answers and #35 only one?
upvoted 1 times

amog 5 years, 5 months ago
Conflict should be resolved with the involved of all persons relate. Can't ask one side deal with problem for other one's happiness Should be A and B
upvoted 1 times

Question #37 *Topic 1*

By the end of the Sprint, a Product Backlog item in the Sprint Backlog does not meet the team's Definition of Done.
What two things should happen with the item? (Choose two.)

A. It will be inspected at the Sprint Review and if it is acceptable by the stakeholders then include it in the Increment.

B. Do not include the item in the Increment for the Sprint.

C. Split the item and add the estimation of the completed work to the current Sprint so not to impact the velocity and add the 'undone' work to the next Sprint.

D. Estimate the remaining work needed to make it 'done' and add it to the Product Backlog for the Product Owner to decide what to do with it.

Suggested Answer: *B, D*
At the end of a Sprint, the new Increment must be 'Done', which means it must be in useable condition and meet the Scrum Team's definition of 'Done'. Scrum Team members must have a shared understanding of what it means for work to be complete, to ensure transparency. This is the Definition of Done for the Scrum Team and it is used to assess when work is complete on the product Increment.

Mi_Windsor Most Recent 2 years ago
B and D are the best answer
upvoted 1 times

amog 4 years, 5 months ago
Follow the Scrum Guide B and D are correct
upvoted 2 times

Edgecrusher77 4 years, 6 months ago
Not sure about this one, should be A & D. If it's accepted by stakeholder, it can be accepeted in the increment, they are the one judging the end product.As the item is not meeting DoD so it cant be considered for increment. And i feel it should be shown to the stakeholder too.
upvoted 1 times

Edgecrusher77 4 years, 6 months ago
Not sure about this one, should be A & D. If it's accepted by stakeholder, it can be accepeted in the increment, they are the one judging the end product.
upvoted 1 times

AVK 4 years, 5 months ago
As the item is not meeting DoD so it cant be considered for increment. And i feel it should be shown to the stakeholder too.
upvoted 1 times

Question #38 *Topic 1*

You have been hired as a Scrum Master for a company that has been doing business for over fifty years. In order to stay competitive, they have started an initiative to digitize their legacy systems. The company has several Scrum Teams working on different components that will be integrated to a single back office platform.
Your team is responsible for building the back office platform and integrating all other components. The Scrum Teams work in two week Sprints and are expected to deliver all functionality in six Sprints.
During development the requirement changes in the other components have been slowing down your team's progress. Because of these changes, your team has estimated that they will not be able to deliver all expected work within the original timeframe. The Scrum Teams working on the other components confirm that they are still on track to meet the expected delivery date. The program manager in charge of the digitization initiative is upset and angry with your team.
As a Scrum Master, what could you do to help the Product Owner?

A. You suggest working with the program manager and the other teams on the ordering and the value of your team's open Product Backlog items to redefine the possible delivery date.

B. You shorten your team's Sprints to be ready sooner.

C. You remove all items from the Product Backlog for which development is forecasted to be beyond the expected date. These are likely to be low value anyhow.

D. You suggest adding additional developers to the team in order to increase velocity and meet the original date.

Suggested Answer: *A*
The Scrum Master serves the Product Owner in several ways, including: ✑ Finding techniques for effective Product Backlog management; ✑ Helping the Scrum Team understand the need for clear and concise Product Backlog items; ✑ Understanding product planning in an empirical environment; ✑ Ensuring the Product Owner knows how to arrange the Product Backlog to maximize value.

Community vote distribution



Mbouzidi Most Recent 2 years ago
A is correct
upvoted 1 times

Mi_Windsor 3 years ago
A is the correct answer
upvoted 1 times

amog 5 years, 5 months ago
Should be A
upvoted 1 times

Question #39 *Topic 1*

Steven is a Scrum Master for three different teams building a single product from the same Product Backlog. Development Team members from each team have approached Steven complaining that their teams need Nicole, an external specialist, to commit full time for their next Sprint. Which three acceptable solutions would Steven consider? (Choose three.)

A. For Sprints that require Nicole's expertise for more than one team, combine the teams into one and separate when they no longer need to share her services.

B. Investigate whether applying additional techniques or frameworks for scaling Scrum would be appropriate for this product team in the future, since you have multiple Scrum Teams working on the same product, with dependencies between the teams.

C. People from the Development Teams with an interest in Nicole's domain could volunteer to take on this work in their respective teams.

D. Ask Nicole for a plan to hire and train additional people in her domain, and in the meantime work with the Product Owner and Development Teams to re- prioritize the work so that tasks not depending on Nicole can be done first.

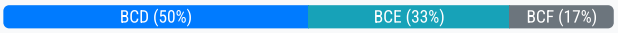
E. Have the Development Team re-order the Product Backlog so Nicole can serve one team full-time in a Sprint.

F. Create a team with Nicole and people from the teams to temporarily work in Nicole's domain to serve the existing teams.

Suggested Answer: *B, C, D*

Official Answer: BCD

Community vote distribution



nhungnt184 Highly Voted 5 years, 3 months ago

I think that E is incorrect because during the Sprint, Development Team does not re-order the Product Backlog items. They just re-order Sprint Backlog items if necessary.

upvoted 7 times

mounika417 Most Recent 1 year, 8 months ago

cannot request other teams to train, hence F isnt applicable

upvoted 1 times

Mbouzidi 2 years ago

B C D should be the best options

upvoted 1 times

Ameet9 2 years, 4 months ago

straight forward

upvoted 1 times

MYAT_T0T 2 years, 4 months ago

C D F I think

upvoted 1 times

UlrichIng 2 years, 5 months ago

The product backlog is the responsibility of the product owner. under no circumstances can the members of the development team reprioritize the backlog without validation from the product owner. This is why proposition E is not a good answer. the correct answers are BCD

upvoted 2 times

LuckyAro 2 years, 6 months ago

B,C & F

upvoted 1 times

Gataparda 2 years, 8 months ago

BCD are correct

upvoted 2 times

ferut 3 years, 3 months ago

E is incorrect, the Development Team may not re-order the Product Backlog. Only PO can do that.

upvoted 3 times

EricSon 5 years, 3 months ago

E is not correct because Product Backlog should always be ordered based on highest value items first, not individual availability. So I chose B, C, D.

upvoted 1 times

nhungnt184 5 years, 3 months ago

I choose B, C and F.

upvoted 3 times

amog 5 years, 5 months ago

First, A and F is incorrect Now B, C, D, E B and C look correct For D, firstly as a Scrum Master, you can't ask anyone to do the thing (need guide/coaching). Second, because the team has raised they will need Nicole for all time in next Sprint, meaning they don't have any tasks not relate to Nicole as well So should be B, C and E

upvoted 2 times

Elaine520 5 years, 5 months ago

No ideas why E stands...anyone can help? thanks

upvoted 1 times

Question #40 *Topic 1*

At the fifth Sprint Retrospective, the Product Owner mentions that he is surprised about the amount of technical debt that has built up in the system and that the product is not able to support an adequate number of users. Peter, the Product Owner, is upset that the product will need several more Sprints to address the scalability issues in order to meet his expectations.
What factors may have led to this?

A. The Scrum Team has not used the past Sprint Retrospectives effectively to inspect and adapt.

B. The Development Team has not been paying enough attention to technical quality.

C. The Development Team and the Product Owner are not having conversations around technical debt.

D. The Scrum Master has not ensured that the Scrum Team is transparent.

E. All of the above.

F. None of the above.

Suggested Answer: *E*
Each component within the Scrum framework serves a specific purpose and is essential to Scrum's success and usage. Scrum's roles, events, artifacts, and rules are immutable and although implementing only parts of Scrum is possible, the result is not Scrum.

Community vote distribution
E (100%)

Mbouzidi Most Recent 2 years ago
E is correct
upvoted 1 times

csmvv 3 years ago
Agree with E
upvoted 2 times

JackIT 5 years, 4 months ago
Questionable answers ... A) Inspection and Adaptation (with Stakeholders) are typical properties of the Sprint Review; B) The attention of the Development Team must be focused on the Sprint Goal in compliance with the Definition of Done; C) It can be; D) It can be. Even if a double answer is not contemplated, I would opt for C and D.
upvoted 1 times

lulux 5 years, 4 months ago
For answer A, we use Sprint Review to inspect no ?
upvoted 1 times

amog 5 years, 5 months ago
Answer is E
upvoted 1 times

Question #41 *Topic 1*

Which two scenarios would best represent a self-organizing Development Team? (Choose two.)

A. The Development Team members are strictly focused on the work within their functional role and always handing off the work to other roles in a timely matter.

B. Management works with the Scrum Master to optimize the Development Team's progress during the Sprint.

C. Development Team members collaboratively select and re-plan their work throughout the Sprint.

D. The Development Team invites external people to the Sprint Planning to help them create a complete and detailed Sprint Backlog.

E. The Development Team creates its own Sprint Backlog, reflecting all work that is part of the Definition of Done.

Suggested Answer: *C, E*

A self-organized team is a team that is able to self-manage and decide how best to accomplish their work.

Community vote distribution

CE (100%)

Mbouzidi Most Recent 2 years ago

C E are correct

upvoted 1 times

Mi_Windsor 2 years, 12 months ago

C and E are the right options

upvoted 1 times

csmvv 3 years ago

agree with C & E

upvoted 2 times

amog 5 years, 5 months ago

C and E are correct

upvoted 1 times

Question #42 *Topic 1*

Steven is a Scrum Master of a Development Team that has members working in different cities and time zones. Organizing the Scrum events is time consuming and requires a lot of effort to set up and run. The Development Team proposes to only hold the Daily Scrum on Mondays.
Which two responses would be most appropriate from Steven? (Choose two.)

A. Coach the team on why having a Daily Scrum every day is an important opportunity to update the Sprint plan and how it helps the team self-organize work toward achieving the Sprint Goal.

B. Ensure that there is an overall consensus by having the Development Team members vote.

C. Help the Development Team understand that lowering the frequency of communication will only increase the feeling of disconnect between the team members.

D. Acknowledge and support their decision.

Suggested Answer: *A, C*
The Scrum Master is responsible for ensuring that the Scrum Team understands the purpose and value of the Scrum events. Because the Daily Scrum is owned by the Development Team, it will decide how best to run the event. And if needed the Scrum Master will coach the team to ensure the decisions stay within the boundaries of the Scrum framework.

Community vote distribution
AC (100%)

Mbouzidi Most Recent 2 years ago
Absolutely A & C
upvoted 1 times

Mi_Windsor 2 years, 12 months ago
A and C
upvoted 2 times

csmvv 3 years ago
A and C
upvoted 1 times

amog 5 years, 5 months ago
A and C are correct
upvoted 1 times

Question #43 *Topic 1*

Steven is a Scrum Master of a Scrum Team that is new to Scrum. At the halfway point of the Sprint, the Product Owner comes to Steven telling him that he is concerned the Development Team will not be able to complete the entire Sprint Backlog by the end of the Sprint.
What should Steven do in this situation?

A. Motivate the Development Team to meet their commitment to the Product Owner.

B. Coach the Product Owner that with complex software development, you cannot promise the entire scope that was forecast during Sprint Planning. As more is learned during the Sprint, work may emerge that affects the Sprint Backlog.

C. Advise the Product Owner that the Development Team owns the Sprint Backlog and it is up to them to meet their commitments. No one tells the Development Team how to turn Product Backlog into Increments of potentially releasable functionality.

D. Add more people to the Development Team to meet the Product Owner's expectations.

Suggested Answer: *B*
Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known. The Sprint Backlog is a forecast by the Development Team about what functionality will be in the next Increment and the work needed to deliver that functionality into a 'Done' Increment. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint. This emergence occurs as the Development Team works through the plan and learns more about the work needed to achieve the Sprint Goal. Why C is incorrect: a) The Dev Team does not commit to finishing all items in the Sprint Backlog. Committing to completing all items would be fixed scope and fixed time leaving no room to adapt. They commit to the Sprint Goal and doing the right thing. b) It's also incorrect for the PO to focus on completing the entire Sprint Backlog. Finishing everything should not be his main focus. Having a shippable increment that meets the Sprint Goal is more important than trying to finish everything. The advice in option C is equivalent to ג€Don't worry, they'll get everything done.ג€ but because of the complex domain, you cannot guarantee everything will get done.

Community vote distribution



Mbouzidi Most Recent 2 years ago
B should be correct
upvoted 1 times

Coco001 2 years, 11 months ago
If there were two options B C
upvoted 1 times

amog 5 years, 5 months ago
Yes, answer is B as no commitment from Development Team for scope
upvoted 1 times

Question #44 *Topic 1*

Scrum addresses which of the following four risks in software development? (Choose four.)

A. The complexity and unpredictability of the requirements.

B. The stability and complexity of the technology.

C. The skills and working relationships of the people on the teams.

D. The timescale of the planned work.

E. The clear definitions of stages and gateways in the overall governance model.

F. The definition of incentive and bonus strategies by HR for all team members.

Suggested Answer: *A, B, C, D*
Scrum is a framework within which people can address complex adaptive problems, while productively and creatively developing, delivering, and sustaining complex products of the highest possible value. Scrum employs an iterative, incremental approach to optimize predictability and control risk.

Walencule Most Recent 2 years ago
The correct answer is ABCD
upvoted 1 times

Mi_Windsor 2 years, 12 months ago
Answer is ABCD
upvoted 1 times

Question #45 *Topic 1*

After several Sprints, a key stakeholder starts using the product. The stakeholder is surprised by the slow performance and complains to the Product Owner. The
Product Owner comes to the Scrum Master asking for advice.
What is the best action for a Scrum Master to take?

A. Wait until the next Sprint Retrospective as it is the most opportune time to modify the Definition of Done.

B. Bring the concern to the testers in the Development Team and ask them to include performance testing.

C. Explain to the Product Owner that it's up to the Development Team to. decide on acceptable performance standards as they own the Definition of Done.

D. Encourage the Product Owner to bring the performance concerns to the Development Team and work with them on how to improve performance, and ultimately have stronger Definition of Done.

Suggested Answer: *D*
The highest priority of agility is to satisfy the customer through early and continuous delivery of valuable software. Because the Development Team is the one doing the work and increments must meet performance standards, they can expand their Definition of Done to include more stringent criteria for higher quality.

Community vote distribution
D (100%)

Mbouzidi Most Recent 2 years ago
D is correct
upvoted 1 times

Coco001 2 years, 11 months ago
For answer D when is this done, when is the DOD reviewed, isn't not during retrospective?
upvoted 1 times

Question #46 *Topic 1*

During the Sprint Review, the Product Owner decides to release the current Increment to production. The stakeholders suggest temporarily delaying the next
Sprint in order to respond more quickly to user feedback after the release. The Product Owner prefers to continue to the next Sprint and make progress towards the next release. Steven, the Scrum Master, begins facilitating the discussion.
What would be two acceptable outcomes of the discussion? (Choose two.)

A. Continue with the Sprints and include the customer feedback in the Product Backlog.

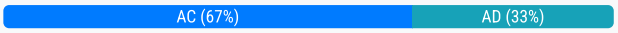
B. Delay the next Sprint to allow the Development Team to work on new customer feedback.

C. Continue with the Sprints but shorten the Sprint time-boxes to allow for shorter feedback loops.

D. Continue with the Sprints but allow the Sprint Goal within the Sprint to change according to the customer feedback.

Suggested Answer: *A, C*
A new Sprint starts immediately after the conclusion of the previous Sprint. Delaying the start of the next Sprint interrupts progress and can reduce the Time-to- Market. Shortening the Sprint length allows the team to respond quicker to changes outside of the Sprint plan and while still allowing delivery of business value. Adding user feedback to the Product Backlog helps the Product Owner with ordering the backlog to maximize the flow of value. During the Sprint no changes are made that would endanger the Sprint Goal.

Community vote distribution



Mbouzidi Most Recent 2 years ago
A C are the best options
upvoted 1 times

OMG4567 2 years ago
In my opinion the sprint goal must not be changed during sprint. (Quote from Scrum Guide: "If the work turns out to be different than they expected, they collaborate with the Product Owner to negotiate the scope of the Sprint Backlog within the Sprint without affecting the Sprint Goal." Page 11)
upvoted 1 times

LuckyAro 2 years, 6 months ago
A & D Makes more sense to me.D is not possible, the sprint goal don't change on scrum
upvoted 1 times

LuckyAro 2 years, 6 months ago
Selected Answer: AD
A & D Makes more sense to me.
upvoted 1 times

Mbouzidi 2 years ago
D is not possible, the sprint goal don't change on scrum
upvoted 1 times

Question #47 *Topic 1*

At the Sprint Planning, the Development Team is not able to forecast the number of Product Backlog items it can do in the upcoming Sprint due to unclear requirements. The Product Owner, however, was able to clearly define the business objective he hopes to achieve in the Sprint.
Which of the following two actions would you support? (Choose two.)

A. The Development Team forecasts the most likely Product Backlog items to meet the business objective and create a Sprint Backlog based on a likely initial design and plan. Once the time- box for the Sprint Planning meeting is over, they start implementation and continue to analyze, decompose, and create additional functionality during the Sprint.

B. If all agree they can extend the Sprint Planning until the Development Team can forecast enough Product Backlog items before starting the implementation.

C. Allow the Development Team members as much time as needed to review the Product Backlog items and reconvene with the Product Owner when they are confident enough to make a forecast for the Sprint.

D. They discuss in the upcoming Sprint Retrospective why this happened and what changes will make it less likely to occur again.

Suggested Answer: *A, D*
All events are time-boxed events, such that every event has a maximum duration. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint. This emergence occurs as the Development Team works through the plan and learns more about the work needed to achieve the Sprint Goal.

Community vote distribution
AD (100%)

Mbouzidi Most Recent 2 years ago
A D are correct
upvoted 1 times

nhungnt184 5 years, 3 months ago
Yes, A and D.
upvoted 1 times

amog 5 years, 5 months ago
A and D are correct
upvoted 1 times

Question #48 *Topic 1*

Steven is a Scrum Master on a new Scrum Team.
What would be the best way for him to determine if the Product Owner is interacting enough with the Development Team during a Sprint?

A. Check whether the Product Owner is actively engaged at the Daily Scrums.

B. Check whether the Increment presented at the Sprint Review meets the Product Owner's expectations.

C. See whether the Product Owner has provided enough information at the Sprint Planning to make his/her presence optional during the Sprint. The level of autonomy within Development Team can be the result of having the right presence from the Product Owner.

D. The Product Owner must always be present with the Development Team. Unavailability of the Product Owner is prohibited in Scrum.

Suggested Answer: *B*
Official Answer: B

Community vote distribution
B (100%)

Mbouzidi Most Recent 2 years ago
B because that prove the interaction. C is not correct, it's talk about no interaction during the sprint
upvoted 1 times

OMG4567 2 years ago
B is correct since the approval of PO in the SR is needed. If that is achieved there was enough communication.
upvoted 1 times

Luke_1301 2 years, 5 months ago
By inspecting the quality of the Increment, the Scrum Master can measure the level of interaction between the PO and Developer
upvoted 1 times

eacunha 2 years, 7 months ago
B. Verifique se o Incremento apresentado na Sprint Review atende às expectativas do Product Owner. Ao verificar se o Incremento atende às expectativas do Product Owner durante a Sprint Review, Steven pode determinar se o Product Owner está interagindo o suficiente com a equipe durante o Sprint. Isso permite avaliar se a colaboração e a comunicação entre o Product Owner e a Equipe de Desenvolvimento estão ocorrendo de maneira eficaz.
upvoted 3 times

Gataparda 2 years, 8 months ago
C is not correct. B is correct. PO presence in Sprint Planing ist important.
upvoted 2 times

amog 5 years, 5 months ago
C is correct
upvoted 1 times

Question #49 *Topic 1*

In what two ways is velocity and technical debt related? (Choose two.)

A. They are not related because technical debt is non-functional and velocity is calculated based on end user functionality.

B. As the Development Team is working on new Product Backlog items, they may unexpectedly run into technical debt that will result the team's velocity dropping.

C. A Development Team can artificially increase velocity by allowing technical debt to be incurred.

D. Adding estimates to technical debt will allow the Development Team to maintain constant velocity therefore ensuring predictability.

Suggested Answer: *B, C*

Technical debt is a natural occurrence when developing complex products. It is a concept in software development that reflects the implied cost of additional rework caused by choosing an easy solution now instead of using a better approach that would take longer. And how it is managed will depend on the team AND context of the situation.

Community vote distribution

BC (100%)

Mbouzidi Most Recent 2 years ago

D is not correct because we can't ensure constant velocity

upvoted 1 times

lenanguyen89 3 years, 1 month ago

B & D are correct

upvoted 1 times

RajnishSasmal 4 years, 4 months ago

I have doubt that C is correct or not.

upvoted 1 times

RajnishSasmal 4 years, 4 months ago

I have doubt that C is correct or not.D is more appropriate.

upvoted 1 times

RajnishSasmal 4 years, 4 months ago

D is more appropriate.

upvoted 1 times

nhungnt184 5 years, 3 months ago

B and C.

upvoted 1 times

amog 5 years, 5 months ago

Yes, they can hard-code and temporary increase the performance Answer is B and C

upvoted 1 times

amog 5 years, 5 months ago

Yes, they can hard-code and temporary increase the performance Answer is B and CCan you pls explain more? i still think D is more appropriate than C

upvoted 1 times

lenanguyen89 3 years, 1 month ago

Can you pls explain more? i still think D is more appropriate than C

upvoted 1 times

pock 5 years, 7 months ago

why C is correct?

upvoted 1 times

pock 5 years, 7 months ago

why C is correct?This is my experience. The team can do a fake high velocity by trying to do the hard code and not covered the non-functional requirement or full of abnormal/exceptional cases of the feature. PO and SM did not know about that until some additional requirements are added and make the dropping velocity in some sprint later. (Maybe there are too late to fix it at that time)

upvoted 1 times

TripleN 5 years, 7 months ago

This is my experience. The team can do a fake high velocity by trying to do the hard code and not covered the non-functional requirement or full of abnormal/exceptional cases of the feature. PO and SM did not know about that until some additional requirements are added and make the dropping velocity in some sprint later. (Maybe there are too late to fix it at that time)

upvoted 1 times

Question #50 *Topic 1*

A new Product Owner has joined an existing Scrum Team that has been working together for eight Sprints. The Development Team has grown to have a good understanding of the functionality and business for the product they have been building. The Product Owner, being new to the company, is unsure about his responsibilities.
As a Scrum Master explain what two acceptable ways of helping the Product Owner would be. (Choose two.)

A. You advise the Product Owner to start building a good relationship with the stakeholders of the product. Ongoing interaction with them is important to regularly align with changing organizational or market expectations. The Product Owner is also expected to invite the right stakeholders to the Sprint Review meeting.

B. You inform the Product Owner that, in today's highly competitive markets, it is important that the Development Team is updated on changing business priorities on a daily basis. The Daily Scrum allows the Development Team to adapt to the changes in scope without delay.

C. You tell the Product Owner to make sure that there are no ambiguities or possible misunderstandings in the items on the Product Backlog when they are handed over to the Development Team. This is best done by capturing the functional requirements during an analysis phase, resulting in documents that are considered as the working product of such analysis Sprints.

D. You advise the Product Owner to rely on the Development Team and the stakeholders to formulate the Product Backlog, as they are the ones most knowledgeable. By asking questions and working with them the Product Owner will quickly be up to speed.

Suggested Answer: *A, D*
The ones that are closest to the work are the best ones to understand and explain what the work is and what the needs of the users and product are.

Community vote distribution
AD (100%)

Mbouzidi Most Recent 2 years ago
A D are correct
upvoted 1 times

ferut 3 years, 2 months ago
C is incorrect, no such thing as 'Analysis Sprints'
upvoted 1 times

supera123 3 years, 2 months ago
A and B
upvoted 1 times

nhungnt184 5 years, 3 months ago
C is wrong because there is no analysis Sprints. A is correct. I am not sure about the remaining options.
upvoted 1 times

amog 5 years, 5 months ago
As Scrum Master, you can't tell PO to do something. Also there are no analysis Sprints Answer is A and D
upvoted 2 times

amog 5 years, 5 months ago
As Scrum Master, you can't tell PO to do something. Also there are no analysis Sprints Answer is A and DWhy it is not B?Because the Daily Scrum is meant for the Dev Team, not the PO or SM.
upvoted 2 times

lenanguyen89 3 years, 1 month ago
Why it is not B?
upvoted 1 times

lenanguyen89 3 years, 1 month ago
Why it is not B?Because the Daily Scrum is meant for the Dev Team, not the PO or SM.
upvoted 1 times

MikeSmuts 2 years, 2 months ago
Because the Daily Scrum is meant for the Dev Team, not the PO or SM.
upvoted 1 times

Elaine520 5 years, 5 months ago

agreed with ACSM will oly facilitate nd be a helping hand not a driving force for product owner. so A nd D answer

upvoted 2 times

Elaine520 5 years, 5 months ago

agreed with AC

upvoted 2 times

AVK 5 years, 5 months ago

SM will oly facilitate nd be a helping hand not a driving force for product owner. so A nd D answer

upvoted 1 times

Edgecrusher77 5 years, 6 months ago

Not agree, I would say A & C

upvoted 4 times

Question #51 *Topic 1*

If burndown charts are used to visualize progress, what does a trendline through a release burndown chart indicate?

A. When all work will be completed so the Scrum Team can start work on a new Product Backlog.

B. When the project will be over if the Product Owner removes work that is equal in effort to any new work that is added.

C. When the work remaining is projected to be completed if nothing changes on the Product Backlog or Development Team.

D. The evolution of the return of investment on the project.

Suggested Answer: *C*

The trendline is based on the team's average velocity and the projective completion to zero is based on the team's velocity. The burndown chart is a helpful tool for Development Teams to self-manage BUT it is not mandatory as the teams will decide the best way to manage their own progress and promote transparency.

Community vote distribution

C (100%)

Mbouzidi Most Recent 2 years ago

C is correct

upvoted 1 times

amog 5 years, 5 months ago

C is the answer

upvoted 2 times

Question #52 *Topic 1*

What is a good way for a Scrum Team to ensure that security concerns are addressed and transparent?

A. Add Security Sprints to resolve security concerns when needed.

B. Have the Scrum Team create Product Backlog items for each concern and/or add security concerns to the definition of ɹ€Doneɹ€.

C. Create a separate backlog for security items and only work on the items when a specialist becomes available.

D. Delegate the work to an external team.

Suggested Answer: *B*

The Product Backlog and the Definition of ɹ€Doneɹ€ are artifacts that promote transparency.

Community vote distribution

B (100%)

Mbouzidi Most Recent 2 years ago

B is correct

upvoted 1 times

amog 5 years, 5 months ago

B is the answer

upvoted 2 times

Question #53 *Topic 1*

Technical Debt can lead to false assumptions about the current state of the system and the Increment reviewed at the end of the Sprint.

A. True

B. False

Suggested Answer: *A*

Technical debt is any shortcomings in the code. It is a natural by-product of software development (unavoidable) and can at best be managed. If neglected, it will compound and have a negative effect on the team's ability to the deliver value. A team can have an artificially high velocity by taking shortcuts or introducing technical, debt into the system. This can give a false assumption about the current state of the product. It can look good on the surface but underneath can be a mess.

Community vote distribution

A (100%)

Mbouzidi Most Recent 2 years ago

A is correct

upvoted 1 times

amog 5 years, 5 months ago

A: True

upvoted 2 times

Question #54 *Topic 1*

When technical debt occurs, the system will become more unstable as development progresses and code is added resulting in future work being slowed down.

A. True

B. False

Suggested Answer: *A*

Technical debt is any shortcomings in the code. It is a natural by-product of software development (unavoidable) and can at best be managed. If neglected, it will compound and have a negative effect on the team's ability to the deliver value. A team can have an artificially high velocity by taking shortcuts or introducing technical debt into the system. This can give a false assumption about the current state of the product. It can look good on the surface but underneath can be a mess.

Community vote distribution

A (100%)

Mbouzidi Most Recent 2 years ago

A is correct

upvoted 1 times

amog 5 years, 5 months ago

A: True

upvoted 2 times

Question #55 *Topic 1*

At the eighth Sprint Review, the stakeholders are upset that the product being built is not what they expected and will incur additional costs that was not planned for.
What may have led to this?

A. The Scrum Master has not been reporting on the progress of the Scrum Team. The Product Owner has not been managing the Development Team's tasks effectively. The Development Team has not been improving their velocity.

B. The Scrum Master has not ensured that the project is transparent. The Product Owner has not made the stakeholders aware of the progress of the project. The stakeholders have not been attending the Sprint Reviews.

C. The Scrum Master has not been attending the Daily Standup. The Product Owner has not been using the Gantt chart correctly. The Stakeholders has not been invited to the Sprint Retrospectives.

Suggested Answer: *B*
Scrum requires significant aspects of the process to be visible to those responsible for the outcome. This includes transparency with internal and external stakeholders.

Community vote distribution
B (100%)

Mbouzidi Most Recent 2 years ago
Absolutely B
upvoted 1 times

amog 5 years, 5 months ago
B is the answer
upvoted 2 times

Question #56 *Topic 1*

Select the correct Scrum Team roles defined in Scrum.

A. Development Team, Scrum Master, Product Owner

B. Engineers, Business Analyst, Product Owner

C. Stakeholders, Scrum Master, Project Manager, Product Owner

D. Product Manager, Business Analyst, Development Team, Stakeholders

Suggested Answer: *A*
The Scrum Framework only recognizes these three roles although others may be needed to help the team build the most valuable product possible.

ervoz Most Recent 1 year, 10 months ago
No development team but developers according to Scrum guide 2020
upvoted 3 times

amog 2 years, 11 months ago
A is the answer
upvoted 2 times

Question #57 *Topic 1*

Scrum has a role called `Project Manager.`

A. True

B. False

Suggested Answer: *B*

The Scrum Framework only recognizes three roles although others may be needed to help the team build the most valuable product possible.

lenanguyen89 Most Recent 2 years, 1 month ago

B is correct

upvoted 1 times

Question #58 *Topic 1*

A Scrum Team has been working on the same product for twelve Sprints. What would likely be the immediate impact on the original Scrum Team if two new
Scrum Teams are to be added the same product?

A. Its productivity is likely to decrease.

B. Its productivity is likely to increase.

C. Its productivity is likely to stay the same.

Suggested Answer: *A*
The productivity of the original Scrum Team would likely decrease as they would need to take time to assist and support the new Scrum Teams in order for them to perform optimally.

vl88 Most Recent 1 year, 12 months ago
I wish there will be no vague questions like this in the exam. Productivity will be decreased in the short term but might be increased in the long term due to the support from other teams
upvoted 1 times

amog 5 years, 5 months ago
A is correct
upvoted 2 times

Question #59 *Topic 1*

What would be the main benefits of self-organization?

A. Increased rule compliance, self-accountability, commitment.

B. Increased rule compliance, self-accountability, output.

C. Increased capacity, accuracy of estimates, output.

D. Increased creativity, self-accountability, commitment.

Suggested Answer: *D*
Self-organized teams allow teams to creatively solve difficult problems, be accountable for the work they do, and commit to each other and the goals of the team.

amog Most Recent 1 year, 11 months ago
D is correct
upvoted 2 times

Question #60 *Topic 1*

A Scrum Team must have a Product Owner and Scrum Master.

A. False. A Scrum Master is only necessary when requested or needed.

B. True. Each must be a full-time member on the Scrum Team.

C. True. Their participation and availability will impact the outcomes produced by the Scrum Team.

D. False. If a Product Owner is unavailable, he/she can be replaced by a Business Analyst.

Suggested Answer: *C*
A Product Owner or Scrum Master can be dedicated to one team OR participate as a member on more than one team. How much time they spend with each team will directly impact effectiveness of the team.

Walencule Most Recent 2 years ago
C is the correct answer
upvoted 1 times

Coco001 2 years, 11 months ago
B is also correct
upvoted 1 times

amog 5 years, 5 months ago
C is correct
upvoted 2 times

Question #61 *Topic 1*

A new member has just joined an existing Development Team that has been together for several Sprints. During the Sprint, the individual has been trying to share his ideas and viewpoints but is continuously ignored by the rest of the Development Team.
Which three Scrum Values has the Development Team been neglecting? (Choose three.)

A. Commitment

B. Respect

C. Transparency

D. Focus

E. Openness

F. Courage

Suggested Answer: *B, E, F*
The Scrum Team members have courage to do the right thing and work on challenging problems. The Scrum Team agree to be open (to speak and listen) about all the work and the challenges with performing the work. Scrum Team members respect each other's skills, experience, and opinions.

Walencule Most Recent 2 years ago
I just don't see courage as a correct answer, I'll rather go with Commitment, Respect and Openness. Team members have to be committed to achieving the goals of the team, part of this goal is support for each other to actualize the team's objectives.
upvoted 1 times

nhungnt184 5 years, 3 months ago
I agree with B, E and F. Should not be A because it is not closely related here.
upvoted 2 times

amog 5 years, 5 months ago
Also there are no helping request from the new member here. He just want to share ideas and viewpoint to improve the product
upvoted 2 times

amog 5 years, 5 months ago
Some confuse Could be A or F I prefer F
upvoted 1 times

Edgecrusher77 5 years, 6 months ago
Please read carefully your own quotation: "The Scrum Team commits to achieving its goals and to supporting each other", it doesn't mean that there is a commitement to supporting each others. That's 2 separate statements in one sentence. So A is not correct
upvoted 1 times

abhishek210 5 years, 6 months ago
Should not A shall be one of the answers instead of F, as scrum guide says :- The Scrum Team commits to achieving its goals and to supporting each other. The Scrum Team and its stakeholders are open about the work and the challenges. Scrum Team members respect each other to be capable, independent people, and are respected as such by the people with whom they work. The Scrum Team members have the courage to do the right thing, to work on tough problems.
upvoted 2 times

Question #62 *Topic 1*

Which two behaviors would reflect Servant Leadership in a Scrum Master? (Choose two.)

A. Facilitating Scrum Events as requested or needed.

B. Coaching the Development Team, the Product Owner and the organization on how to work empirically.

C. Staying away from internal Development Team interactions, maximizing their autonomy and freedom.

D. Resolving every impediment for the Development Team.

Suggested Answer: *A, B*

The Scrum Master is responsible for serving the team by facilitating and removing impediments to ensure there are minimal roadblocks in the way of the team. The Scrum Master also coaches the Scrum Team and organization to ensure the benefits of Scrum is realized. ı€Removing every impediment for the Development Teamı€ may seem like the right thing to do but by doing it this way, the Dev Team's ability to self-organize would be limited. There are some impediments that will depend solely on the Scrum Master and there will be some that require collaboration with the Dev Team. The former might be working with the finance department to renew services that the team is using. The latter might be lack of skills to make a particular item done. The Scrum Master can coach the team on finding different solutions to resolve the issue. ı€Removing impedimentsı€ is good. ı€Removing every impediment for the Development Teamı€ is not so good and sometimes not even possible.

Community vote distribution

AB (100%)

giver Most Recent 6 months ago

 A. Facilitating Scrum Events as requested or needed. Correct. Why? The Scrum Master is accountable for: Ensuring Scrum events take place Ensuring they are positive, productive, and time-boxed Facilitating when needed Facilitation is a core servant leadership behavior — helping the team succeed without directing them. B. Coaching the Development Team, the Product Owner and the organization on how to work empirically. Correct. From the Scrum Guide (2020): The Scrum Master is accountable for establishing Scrum and helping everyone understand Scrum theory and practice. Coaching: Empiricism (transparency, inspection, adaptation) Self-management Agile thinking This is classic servant leadership.

upvoted 1 times

amog 1 year, 11 months ago

A and B are correct

upvoted 1 times

Question #63 *Topic 1*

Collaboration issues and technical dependencies between multiple Scrum Teams working on the same product can be fully resolved by using the correct version control tools.

A. True

B. False

Suggested Answer: *B*
When working on complex problems in complex environments, it cannot be guaranteed that applying a specific process or tool will fix the problem. Although, process and tools are important it's more important that people collaborate and try to find different solutions together and not rely solely on a tool to fix the problem.

TerrySilver Most Recent 2 years ago
Yes, False
upvoted 1 times

lenanguyen89 2 years, 6 months ago
Yes, False
upvoted 1 times

amog 4 years, 11 months ago
Yes, False
upvoted 2 times

Question #64 *Topic 1*

Which two statements are the most accurate in regards to scaling Scrum for large projects requiring multiple Scrum Teams? (Choose two.)

A. A person focusing on the Sprint Backlog of a single Scrum Team is often more productive than that same person working on multiple Scrum Teams at the same time.

B. A well-structured Product Backlog can minimize and often eliminate Development Team members working on multiple Scrum Teams during a Sprint.

C. Team members must work full time on a single Scrum Team.

D. Customizing the core Scrum framework is necessary to be successful with Scrum at large scale.

Suggested Answer: *A, B*

A person or team working on a single problem at a time is typically more effective than one that is working on multiple problems congruently as they can fully focus and dedicate their energy to resolving the problem before moving to the next. Having a well-structured Product Backlog can help minimize dependencies and increase focus for each team.

amog 1 year, 11 months ago

A and B are the best choice

upvoted 1 times

Elaine520 1 year, 11 months ago

B eliminate development team members?C is eliminated as it is very large, D is false it say customizing core scrum framework, which we cant.. so out of for two are eliminated so A and B are correct.

upvoted 1 times

Elaine520 1 year, 11 months ago

B eliminate development team members?

upvoted 1 times

AVK Most Recent 1 year, 11 months ago

C is eliminated as it is very large, D is false it say customizing core scrum framework, which we cant.. so out of for two are eliminated so A and B are correct.

upvoted 1 times

Question #65 *Topic 1*

You have a Scrum Team that has been working together for over a year. The Development Team consists of eleven members who rarely collaborate and work within their functional boundaries. There are no Sprint Goals and most of the items in the Sprint Backlog are unrelated. The Scrum Team has concluded that it is not possible to create Sprint Goals based on the items in the Product Backlog.
What might explain why the Scrum Team is finding it difficult to craft Sprint Goals? (Choose all that apply.)

A. The Sprints are too long.

B. The Product Owner is not empowered to make decisions about items in the Product Backlog nor how they are ordered.

C. The Product Owner doesn't set objectives that he/she wants to achieve with upcoming Sprints.

D. Scrum might not be the best framework for this team.

E. The Development Team is too big.

Suggested Answer: *B, C, D*
Many people misinterpret the Scrum Guide as stating the Development Team size is limited to 3-9 members. In reality, it only states that there is inherent risk attached to having less than 3 members and more than 9 members. As the number of members increases, the lines of communication also increase. This can be calculated using the Group intercommunication formula: n(n 1 ’^ג) / 2 where n is the number of members. Some teams are able to handle the risk and ג€synergizeג€ whereas others might struggle. Saying that, the relationship between defining a Sprint Goal and Development Team size is unclear. But the relationship between the ordering of the Product Backlog, the PO having clear objectives, and the Sprint Goal are direct. The Product Owner typically comes to the Sprint Planning with a business objective in mind and Product Backlog items related to the business objective. After deciding what can be done for the upcoming Sprint, the Scrum Team will craft a Sprint Goal that would be met through the implementation of the items. This is not dependent on the size of the team nor length of the Sprint. Scrum is also a framework that's fit for purpose. Some projects/products are not fit for Scrum... or, better stated, Scrum is not suitable for all projects/products.

ferut 1 year, 9 months ago
E could possibly an answer: this large number could be the trigger that they don't collaborate well. This could enforces the team to fill up the Sprint Backlog to meet up the expected velocity. Your starting point will then be 'how to fill up the sprint' rather than 'what should we achieve'. For me: B C E
upvoted 2 times

EricSon 3 years, 9 months ago
I doubt D should be a correct answer. I don’t think Scrum.org would make up a question asking the candidate to answer “Scrum is not the best framework for the team”… I chose B, C, E.Indeed, D is counter-intuitive.On a second thought, D could be correct. Scrum is suitable to solve complex problem. If the work is simple, than Scrum might be overkill.
upvoted 3 times

EricSon 3 years, 9 months ago
I doubt D should be a correct answer. I don’t think Scrum.org would make up a question asking the candidate to answer “Scrum is not the best framework for the team”… I chose B, C, E.
upvoted 3 times

ferut 1 year, 9 months ago
Indeed, D is counter-intuitive.
upvoted 1 times

ferut Most Recent 1 year, 8 months ago
On a second thought, D could be correct. Scrum is suitable to solve complex problem. If the work is simple, than Scrum might be overkill.
upvoted 1 times

12monkeys 3 years, 9 months ago
B: "There are no Sprint Goals and most of the items in the Sprint Backlog are unrelated" This speaks to a product backlog that isn't prioritized D: Self-explanatory E: 11 in a dev team is too large and not recommended
upvoted 1 times

nhungnt184 3 years, 9 months ago
C and D are OK. But why choose B instead of E?
upvoted 2 times

amog 3 years, 11 months ago

Some of confuse about B But C and D are correct

upvoted 1 times

Edgecrusher77 4 years ago

11 in a dev team is not recommended

upvoted 4 times

Question #66 *Topic 1*

According to the Scrum Guide, where should the Daily Scrum be held?

A. Wherever the Development Team decides is most suitable.

B. In a room where management can attend.

C. In the same location where the Development Team is seated.

D. In front of the Scrum board.

E. Wherever the Scrum Master decides is best.

Suggested Answer: *A*
Because the Daily Scrum is owned and managed by the Development Team, it is up to them to decide on the most effective place and time to hold the Daily Scrum.

amog Most Recent 1 year, 11 months ago

A is correct

upvoted 1 times

Question #67 *Topic 1*

During the Sprint Retrospective, the team is discussing the quality issues that prevented the team from delivering a releasable Increment at the end of the Sprint.
The Development Team does, however, mention that they were able to achieve a high velocity.
What are the best two responses for Steven, their Scrum Master, to take? (Choose two.)

A. Stress the value of working software over measured velocity.

B. Agree and acknowledge the Development Team's hard work, so they will be motivated to do even more in the next Sprint.

C. Acknowledge the hard work but remind the Development Team that they need to improve in order to do even more in the next Sprint.

D. Facilitate a discussion on how to improve the quality to a level high enough for the Increment to be releasable, even if the measured velocity drops in the next Sprint.

Suggested Answer: *A, D*
Scrum employs an iterative, incremental approach to optimize predictability and control risk. The primary objective of a Sprint (iteration) is to produce a potentially shippable product Increment. Having an Increment will allow the Scrum Team to know the right thing to do in the upcoming Sprint. Having a velocity is important but working software is the primary measure of progress.

amog Most Recent 1 year, 11 months ago
Agree on A and D
upvoted 1 times

Question #68 *Topic 1*

Adding more resources in Scrum will proportionally increase the value delivered.

A. True

B. False

Suggested Answer: *B*
When working on complex problems in complex environments, adding more resources (people, money, tools, etc.) cannot guarantee increased value or success.

amog Most Recent 1 year, 11 months ago
B: False
upvoted 1 times

Question #69 *Topic 1*

Steven, a Scrum Master, has been hired by an organization that is new to Scrum. He has been invited to meet the IT and product management team to kick-off the project. During the meeting the Product Owner asks how many Sprints will be needed to address the entire architecture and infrastructure before working on the features for the new product.
What are the two best responses for Steven to explain how such work is handled in Scrum? (Choose two.)

A. You explain that product management should not worry about technical solutions. You inform them that the developers will work with the IT department when needed and keep the Product Owner updated on additional time required for each Sprint. The additional effort will be added to the top of the Sprint Backlog before Sprint Planning.

B. You explain that it is more effective when architecture and infrastructure emerge alongside the development of business functionality. The additional advantage is that business value is created more quickly and earlier.

C. You confirm that architecture and infrastructure is needed before starting on business functionality but the estimated budget will be difficult to estimate. You suggest that the first Sprint will be dedicated towards building the technical foundation in order to get an accurate estimation for any additional budget and time required.

D. You coach the Product Owner and Development Team to add this work to Product Backlog to ensure transparency, have the Development Team estimate the work and do this in early Sprints while also creating some business functionality in the early Sprints.

Suggested Answer: *B, D*
When working on complex problems in complex environments, it is difficult to fully predict all future needs and the best solutions will emerge as the work is being performed.

amog Most Recent 1 year, 11 months ago
B and D
upvoted 1 times

Question #70 *Topic 1*

Steven, who is a Scrum Master, on one of the Scrum Teams has approached you asking for advice. Their Daily Scrum requires more than 15 minutes and the team has suggested dividing themselves into two separate teams in order to stay within the time box.
As another Scrum Master, what would be the best response?

A. Agree ɹ€" this is an appropriate solution to the problem.

B. Disagree ɹ€" as the root cause may not be that the team is too big.

C. Unsure ɹ€" dividing a team into two cannot be decided based on this information. You offer to observe.

D. Agree ɹ€" You agree that dividing the team into two is a good strategy to allow the teams to learn how to run Daily Scrums quickly and effectively. Once they've learned to limit the Daily Scrum to 15 minutes, you can merge the teams again.

Suggested Answer: *C*
The relationship between cause and effect can become more clear when more information emerges.

amog Most Recent 1 year, 11 months ago
Yes, should be C
upvoted 1 times

Question #71 *Topic 1*

An organization is using Scrum to build five new products.
What would be the best two options for the number of Product Owners the organization should have? (Choose two.)

A. There is one Product Owner for each product (so five in total). Each Product Owner may delegate, share and align work within their individual Product Backlog.

B. Enough Product Owners to delegate as much work needed to maximize utilization of all Development Team members.

C. There is one Product Owner responsible for all five products. This person is not allowed to delegate any of the Product Owner responsibilities as he/she is accountable for the success of each product.

D. There is one Product Owner responsible for all five products. In order to scale his/her role, he/she can delegate some of the individual Product Owner responsibilities to others within each product but would still remain accountable for the value of the work produced.

Suggested Answer: *A, D*
The Product Owner is the sole person responsible for maximizing the value of the product through the ordering and management of the Product Backlog. This reduces complexity in communication and understanding who to go to when there are questions about the product. The Product Owner may delegate his/her responsibilities but still remains accountable for the outcome of those responsibilities.

amog Most Recent 1 year, 11 months ago
Yes, A and D
upvoted 1 times

Question #72 *Topic 1*

Your company has notified the stakeholders that they will be delivering the first release of a new product within ten Sprints. On the seventh Sprint, the Scrum
Team discovers that they will not be able to include all of the expected features within the first release. The Product Owner believes if they remove some items from the Definition of Done they will be able to accelerate the development process. The Development Team objects to this idea as it will lead to technical debt.
As a Scrum Master, what would be the best two ways to explain to the Product Owner the impact of technical debt? (Choose two.)

A. As long as there is still technical debt in the current release, feature development for the next release cannot be started. The Product Owner must first agree to this impact before allowing changes to the Definition of Done.

B. Reducing the Definition of Done will introduce unknown errors as development progresses and functionality is added. The system can become more difficult to stabilize as work progresses. Development for the actual release as well as future releases will be slowed down in unpredictable ways.

C. Releasing the version upon a reduced Definition of Done creates false assumptions about the actual state of the system. This will create many interruptions during the development of the next release as fixes will need to be done to the previous release caused from a reduction of quality.

D. The amount of technical debt will need to be analyzed in order to understand the impact on subsequent releases in order to allocate additional Sprints at the end of the project.

Suggested Answer: *B, C*
The Definition of Done helps the Scrum Team have a shared understanding of what it means for work to be complete, to ensure transparency. The Definition of Done is used to assess when work is complete on the product Increment. It also ensures that the work that is done is in usable condition and meets the Development Teams quality standards for future sustainability.

vl88 Most Recent 1 year, 12 months ago
Question: As a Scrum Master, what would be the best two ways to explain to the Product Owner the impact of "technical debt"? Answer: Anything that does not mention Technical Debt -_-
upvoted 1 times

amog 5 years, 5 months ago
B and C
upvoted 1 times

Question #73 *Topic 1*

Steven is a Scrum Master for three Scrum Teams building the same product and working from the same Product Backlog. Management wants to standardize how velocity is calculated across all three teams in order to identify which teams are high performing and which teams need more support.
What would be the best two responses Steven could provide to management? (Choose two.)

A. There is no direct relationship between velocity and value.

B. Standardizing velocity across teams is a good way to understand which teams are producing the most value.

C. Providing incentives based on velocity can increase the Scrum Team's motivation to produce more value.

D. Velocity is the amount of business functionality that a Scrum Team creates in a Sprint. It is unique to that team and used as an input to Sprint Planning.

Suggested Answer: *A, D*
Working software is the primary measure of progress. Scrum is based on empirical process control theory where delivering working software frequently and measuring the impact helps the Product Owner maximize opportunity for the business to deliver value.

nhungnt184 Most Recent 1 year, 10 months ago
A and D.
upvoted 1 times

amog 1 year, 11 months ago
Yes, agree A and D
upvoted 1 times

Question #74 *Topic 1*

Which approach would you recommend to ensure that the Product Backlog items discussed at Sprint Planning are well understood, actionable, and easier to forecast?

A. Having a separate group of business analysts and functional testers analyzing high-ordered Product Backlog items before Sprint Planning.

B. Having the Product Owner work with stakeholders between the end of the last Sprint and before beginning the next to prepare the Product Backlog items so not to interrupt the Development Team.

C. Having the business analysts in the Development Team create the upcoming Product Backlog items during a Sprint and adding them to the next Sprint's forecast.

D. Having the Development Team use some time during each Sprint to help the Product Owner analyze, estimate, and design items at the top of the Product Backlog that is projected to be worked on in the upcoming Sprint.

Suggested Answer: *D*
Product Backlog refinement is the act of adding detail, estimates, and order to items in the Product Backlog. This is an ongoing process in which the Product Owner and the Development Team collaborate on the details of Product Backlog items. During Product Backlog refinement, items are reviewed and revised. The Scrum Team decides how and when refinement is done. Refinement usually consumes no more than 10% of the capacity of the Development Team. However, Product Backlog items can be updated at any time by the Product Owner or at the Product Owner's discretion.

nhungnt184 Most Recent 1 year, 10 months ago
I choose .D
upvoted 1 times

amog 1 year, 11 months ago
D is correct answer
upvoted 1 times

Question #75 *Topic 1*

During the Sprint Review of a scaled development effort, each Scrum Team should demonstrate its individual Increment in a separate branch of the code.

A. True

B. False

Suggested Answer: *B*
If there are multiple Scrum Teams working on the system or product release, the Development Teams on all the Scrum Teams must mutually define the definition of ɔ€Doneɔ€. Each Increment is additive to all prior Increments and thoroughly tested, ensuring that all Increments work together.

nhungnt184 Most Recent 1 year, 10 months ago
I choose B.
upvoted 1 times

amog 1 year, 11 months ago
B is correct
upvoted 1 times

Question #76 *Topic 1*

What would be the best two ways to identify that a Development Team is self-organizing? (Choose two.)

A. Management is able to know which members are working on which items.

B. Creativity thrives and new possibilities are explored.

C. The Development Team members are cross-functional and knows what it needs to do to deliver the all tasks committed to the Sprint Planning.

D. The Development Team is able to resolve internal conflicts between members in order to continue working.

Suggested Answer: *B, D*
In self-organized teams creativity thrives, conflicts can be resolved, and new possibilities are explored.

nhungnt184 4 years, 4 months ago
I think C is wrong because it is about 'cross-functional', which is not related closely to 'self organized'. My choice is B and D.
upvoted 2 times

amog 4 years, 5 months ago
I guess C wrong due to there are no commit for the task of development team
upvoted 2 times

Elaine520 4 years, 5 months ago
why C incorrect?
upvoted 1 times

Edgecrusher77 4 years, 6 months ago
Hum not sure about this one. My answer would be C & D. Nothing mentionned in Scrum about self organized team & creativity, even if it can be an indirect consequence
upvoted 3 times

Edgecrusher77 4 years, 6 months ago
Hum not sure about this one. My answer would be C & D. Nothing mentionned in Scrum about self organized team & creativity, even if it can be an indirect consequenceIf you check the open assessments you will see a lot of mentioning of creativity and innovation. B and D are correct.
upvoted 3 times

bzub Most Recent 1 year, 11 months ago
If you check the open assessments you will see a lot of mentioning of creativity and innovation. B and D are correct.
upvoted 1 times

abhishek210 4 years, 6 months ago
Why C is an incorrect answer?
upvoted 1 times

Question #77 *Topic 1*

Select two ways in which Scrum uses time-boxing to promote self-organization? (Choose two.)

A. Time-boxes ensures that the Development Team commits to completing the items in the Sprint Backlog by the end of the Sprint.

B. Time-boxes encourage the ones closest to the problem make the best possible decisions within the time-frame given the current situation.

C. Time-boxes can help teams plan how many additional Sprints is needed for User Acceptance testing.

D. Time-boxes helps everybody concentrate on the same problem at the same time.

Suggested Answer: *B, D*
Time-boxes help everyone focus on the work of the Sprint and personally commit to achieving the goals of the Scrum Team.

amog Most Recent 1 year, 11 months ago
B and D are correct
upvoted 1 times

Question #78 *Topic 1*

Your organization requires all Increments to pass user acceptance testing (UAT) before it is allowed to be released to production.
Is it a good idea to postpone UAT until the end of the project to prevent the Development Team from being disrupted during the Sprints?

A. No, because the state of the Product Increment won't be transparent and the feedback loop would be too long.

B. It depends on the team's Definition of Done.

C. Yes, because the Development Team is a self-organizing team and should not be disrupted during development.

D. Yes, because UAT is done in a hardening Sprint before the release Sprint.

Suggested Answer: *A*
The purpose of each Sprint is to deliver Increments of potentially releasable functionality that adhere to the Scrum Team's current definition of ɹ€Doneɹ€. At the end of a Sprint, the new Increment must be ɹ€Doneɹ€, which means it must be in useable condition and meet the Scrum Team's definition of ɹ€Doneɹ€. An increment is a body of inspectable, done work that supports empiricism at the end of the Sprint. If UAT is a part of the team or organizational standard, then any delay in this activity will reduce transparency and increase risk.

nhungnt184 Most Recent 1 year, 10 months ago
A. Testing should be carry out as soon as possible.
upvoted 1 times

amog 1 year, 11 months ago
A, the DoD must include org standard
upvoted 1 times

Question #79 *Topic 1*

During the Sprint Review, one of the stakeholders announces that due to recent market changes, there is risk that funding might be reduced for the project. This triggers tensions to rise and arguments to break out between members.
As a Scrum Master, what would be the best two actions to take? (Choose two.)

A. Defend the original budget and request the stakeholders to adhere to the original agreed funding for the product.

B. Encourage the stakeholders and Product Owner to focus on delivering the highest value items for the next Sprint.

C. Be objective and request for a short break for people to calm down.

D. Avoid getting involved as it is the Product Owner's responsibility to manage stakeholder expectations.

E. Inform everyone that the team needs to stay busy until the information is formally announced.

Suggested Answer: *B, C*
The Scrum Master is responsible for promoting and supporting Scrum by helping everyone embody the values of commitment, courage, focus, openness and respect.

EricSon Most Recent 1 year, 9 months ago
Yes, should be B and D
upvoted 1 times

12monkeys 1 year, 9 months ago
B and D
upvoted 1 times

nhungnt184 1 year, 10 months ago
B and E. C is quite ok but E is better than C.
upvoted 1 times

amog 1 year, 11 months ago
B is correct Concern about C and E
upvoted 1 times

Question #80 *Topic 1*

The director of engineering in your organization always stresses the importance of meeting deadlines in order for the engineering department to be seen as a reliable source for the product management department. The director has calculated that the team's velocity needs to increase an additional 15% to meet the commitment he made to management for the release date of the product.
He asks Steven, the team's Scrum Master, to increase his team's velocity. Which would be the best two responses for Steven to take? (Choose two.)

A. He explains how a team uses the velocity of a Sprint primarily to forecast work for the next Sprint, not to perfectly predict future productivity. He refers the director to the Product Owner for all information concerning the progress of development.

B. He informs the director of organizational impediments he is aware of that prevent the team from being more productive. He suggests collaborating with him on how to remove these impediments.

C. He educates his director how it is part of a team's self-organization to improve velocity. He invites the director to the next Sprint Retrospective to brainstorm on how they can improve.

D. He helps the director understand that it typically takes a few Sprints for a team to gradually increase the velocity up to the level expected. Meanwhile he presents this to the team as a challenge and a company goal, leaving it however up to them to figure out exactly how to achieve this.

E. He tells the director that this is not his responsibility in Scrum. He tells the director to work with the Product Owner to check whether the estimates on the Product Backlog are being respected during implementation.

Suggested Answer: *A, B*
The Scrum Master serves the organization by helping employees and stakeholders understand and enact Scrum and empirical product development and causing change that increases the productivity of the Scrum Team.

Community vote distribution



vl88 Most Recent 1 year, 11 months ago
A because SM should coach stakeholders on the values and meaning of Scrum. E because it's similar to A but separating the role of the Managing Director out from the Scrum. I honestly think B is not the right answer because there is no "impediment" mentioned anywhere in the question. It's like "If you have an orange and your friend gave you an apple, what is the colour of the sky? - answer is 2 because aliens do not wear hat"
upvoted 1 times

Walencule 2 years ago
The answers are A & D
upvoted 1 times

Shariq 2 years, 1 month ago
Stakeholders should not be attending Sprint Retro because these meetings are intended to be a safe space for the Development Team to discuss internal processes and improvements without external pressure.
upvoted 2 times

NhungNhung 2 years, 5 months ago
A and D
upvoted 1 times

LuckyAro 2 years, 6 months ago
Selected Answer: BC
B. By addressing organizational impediments, Steven is taking a proactive approach to identify and eliminate obstacles that hinder the team's productivity. Collaborating with the director to remove these impediments can lead to tangible improvements in the team's velocity.

C. Highlighting the concept of self-organization and inviting the director to the Sprint Retrospective aligns with the Scrum framework's principles. This allows the team to reflect on their performance, identify areas for improvement, and collaboratively find solutions. Involving the director in this process fosters a culture of continuous improvement and teamwork.
upvoted 1 times

LuckyAro 2 years, 6 months ago

B. By addressing organizational impediments, Steven is taking a proactive approach to identify and eliminate obstacles that hinder the team's productivity. Collaborating with the director to remove these impediments can lead to tangible improvements in the team's velocity. C. Highlighting the concept of self-organization and inviting the director to the Sprint Retrospective aligns with the Scrum framework's principles. This allows the team to reflect on their performance, identify areas for improvement, and collaboratively find solutions. Involving the director in this process fosters a culture of continuous improvement and teamwork.Stakeholders should not be attending Sprint Retro

upvoted 1 times

Shariq 2 years, 1 month ago

Stakeholders should not be attending Sprint Retro

upvoted 1 times

bzub 2 years, 11 months ago

Selected Answer: AB

D can't be true as velocity is a measure for predictability not a measure for success. value is the measure for success.

upvoted 1 times

bzub 2 years, 11 months ago

D can't be true as velocity is a measure for predictability not a measure for success. value is the measure for success.The answer D does not talk about "velocity" being a measure of success, it only talks about the team increasing velocity. I believe the answer is A and D.

upvoted 1 times

Walencule 2 years ago

The answer D does not talk about "velocity" being a measure of success, it only talks about the team increasing velocity. I believe the answer is A and D.

upvoted 1 times

572f16d 3 years, 2 months ago

B and D

upvoted 1 times

ferut 3 years, 2 months ago

D is correct. B is true for specific situation: there are impediments, and those are which the director can be a help of. Sometimes the team needs just to speed up at the beginning and this is not necessarily an impediment.

upvoted 1 times

madrid99 5 years, 3 months ago

D is incorrect because neither the Scrum Master (nor the PO) can force the dev team to speed up. Speed is calculated by the dev team, and the sprint goal represents the commitment. Thus there's no commitment for hard deadlines or having items done during the sprint. Speed is not the first measure to success, but "done" product increment.

upvoted 2 times

nhungnt184 5 years, 4 months ago

A and B.

upvoted 1 times

amog 5 years, 5 months ago

A and B are correct, but don't know why D is incorrect

upvoted 2 times

amog 5 years, 5 months ago

A and B are correct, but don't know why D is incorrectD is not correct because there is no "expected level" of velocity. Velocity should be determined and unique to the Development Team

upvoted 2 times

vl88 1 year, 11 months ago

D is not correct because there is no "expected level" of velocity. Velocity should be determined and unique to the Development Team

upvoted 1 times

Question #81 *Topic 1*

In what ways does the Scrum Master keep a Development Team working at its highest level of productivity?

A. By removing impediments that hinder the Development Team and facilitating Development Team decisions.

B. By helping the Development Team with user acceptance tests and tracking defects.

C. By ensuring each member takes turns speaking at the Daily Scrum and ending the event on time.

D. By keeping the Scrum board and burn-down chart updated daily.

Suggested Answer: *A*
The Scrum Master serves the Development Team by removing impediments to the Development Team's progress and facilitating Scrum events as requested or needed.

nhungnt184 Most Recent 1 year, 10 months ago
A is correct.
upvoted 1 times

amog 1 year, 11 months ago
Answer is A
upvoted 1 times

Question #82 *Topic 1*

Which of the following statements are true about the Scrum Master role?

A. The Scrum Master assigns the tasks to Development Team members and ensures they are completed within the committed timebox.

B. The Scrum Master helps those outside the Scrum Team understand which interactions are helpful and teaches the Development Team to keep the Scrum meetings within the timebox.

C. The Scrum Master is responsible for updating the Scrum board and ensuring team members avoid conflicts.

D. At the Sprint Review, the Scrum Master demonstrates the completed Increment and answers any questions from the stakeholders.

Suggested Answer: *B*
The Scrum Master is responsible not only for coaching the Scrum Team but also the organization.

nhungnt184 Most Recent 1 year, 10 months ago
B is correct.
upvoted 1 times

amog 1 year, 11 months ago
B is the answer
upvoted 1 times